

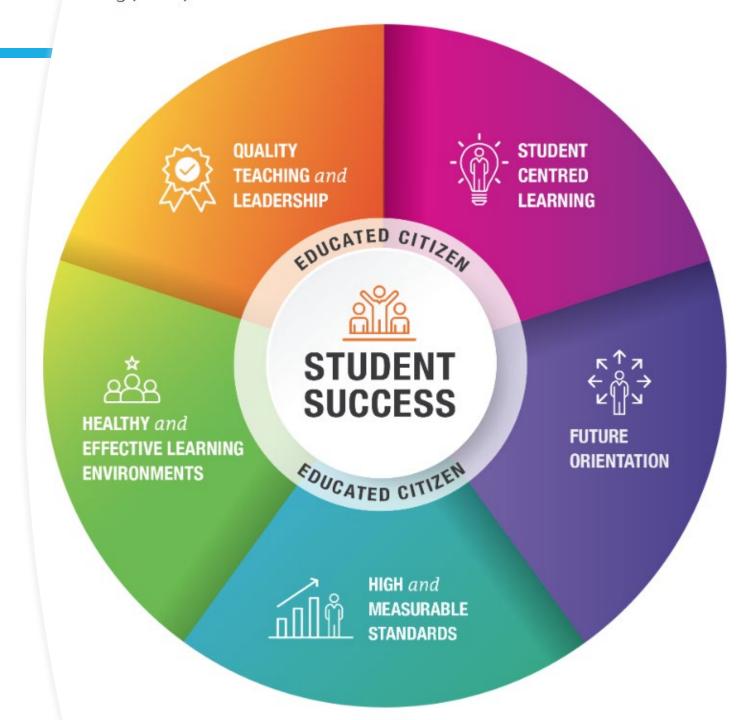
## 2025-2026 BUDGET - DRAFT 2

APRIL 2, 2025 SPECIAL OPEN BOARD MEETING

## WHAT GUIDES OUR WORK?

Provincially:

The Ministry of Education and Child Care's Educated Citizen



## WHAT GUIDES OUR **WORK?**

Locally:

School District No. 59 Peace River South's

2020-2024 Strategic Plan



School District 59 ~ Peace River South

#### **OUR VISION**

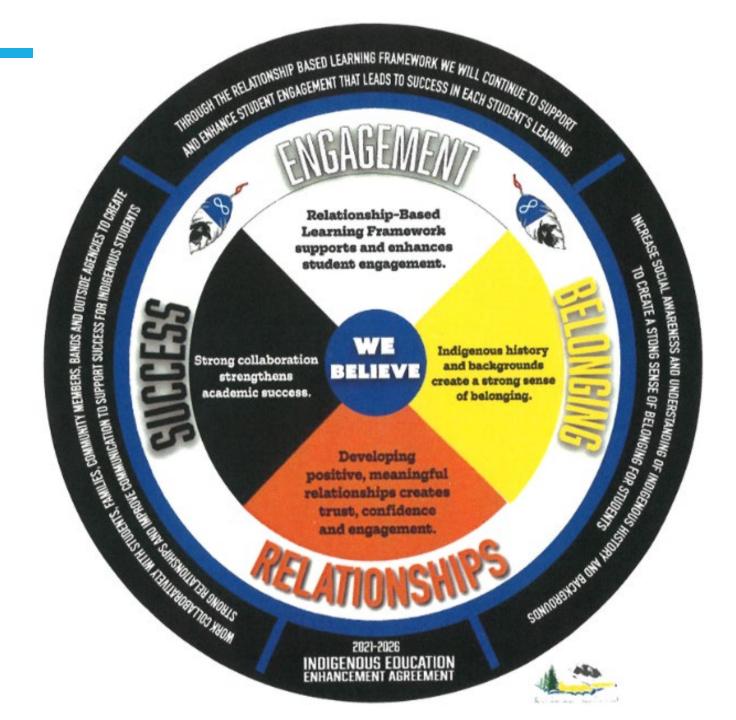
TO EMBRACE, INSPIRE, AND VALUE LEARNING, MEANINGFUL COMMUNICATION, AND INTEGRITY FOR EACH INDIVIDUAL AND THE COMMUNITIES WE SERVE.

## WHAT GUIDES OUR WORK?

Locally:

School District No. 59 Peace River South's

**Enhancement Agreement** 





AT THE CENTRE
OF EVERY
DECISION ARE
STUDENTS.



#### Ref 2025-2026 Budget Process - BOARD APPROVED - September 25, 2024

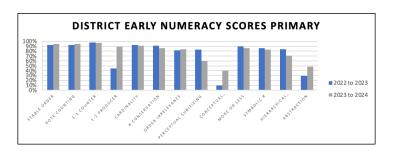
| INCI |   |   |                       |
|------|---|---|-----------------------|
| 1    | 25-Sep Board Meeting                        | Process Draft & Approval                                |                       |
| 2    | 26-Sep Media Release                        |   |                       |
| 3    | 23-Oct Board Meeting                        |   |                       |
| 4    | 30-Oct Student Symposium                    | TBD   | ENGAGEMENT            |
| 5    | 27-Nov Board Meeting                        | Student Symposium Report                                |                       |
| 6    | 18-Dec Board Meeting                        |   |                       |
| 8    | 06-Jan Survey or engagement opportunity for | school and wider community to provide input             | ENGAGEMENT            |
| 10   | 22-Jan Board Meeting                        |   |                       |
| 14   | 14-Feb Enrolment due to MOECC               |   |                       |
| 16   | 19-Feb Board Meeting                        | Opportunities for Focus (Operational Plans) and Draft 1 |                       |
| 20   | 12-Mar Board Meeting                        | Draft 2 and Reading 1                                   |                       |
| 21   | 14-Mar Ministry Funding Announcement        |   |                       |
| 22   | 02-Apr Special Open                         | Draft 3 and Reading 2/Superintendent Recommendations    |                       |
| 23   | 02-Apr Public Consultation                  | Dinner meeting  | ENGAGEMENT            |
| 24   | 09-Apr Trustee Working Session              | Clarifying questions                                    | Attach to Round table |
| 25   | 30-Apr Board Meeting                        | Draft 4 and Reading 3 & Approval                        |                       |
| 26   | 01-May Media Release                        |   |                       |
| 27   | 28-May Board Meeting                        | 25-26 process debrief                                   |                       |
|      |   |   |                       |

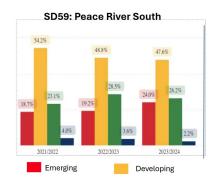
## **PROCESS**

## **PRINCIPLES**

- Effective Resource Allocation
  - Organizational goal alignment
  - Student/learning centered
  - Sustainable
  - Consultative
  - Diverse
  - Regulatory Compliance

April Community Consultation
October Student Symposium
March Survey
Renewed Strategic Plan
Operational Plans
Data









## STRATEGIC PLAN 2024-2028



#### WHAT WILL INFORM THE BUDGET?

### **STRATEGIC PLAN**

- Renewed in Spring 2024
- 4-year commitment
- 3 key priorities

#### STRATEGIC PLAN PRIORITY 1: STUDENT SUCCESS



### GOAL 1:

Build foundational numeracy and literacy skills in all learners and provide supports and interventions to allow for success



### GOAL 2:

Each school will create and implement its plan for students' sense of belonging and wellness by explicitly teaching social emotional learning at all levels



### GOAL 3:

Through Applied Design Skills
Technology (ADST) and career
education, School District No. 59
will provide opportunities for
students to connect and develop
skills to successfully transition into
their future

#### STRATEGIC PLAN PRIORITY 2: BUILDING CAPACITY



## GOAL 1:

Integrate differentiated instruction and practices, and visible learning to meet students where they are at and move them forward in their individual success



## GOAL 2:

Resource schools and departments to meet the needs of students and staff, including recruitment and retention, training, policy development, inclusion and diversity, antiracism, truth and reconciliation, technology, and implementation of the Accessibility Act.

#### STRATEGIC PLAN PRIORITY 3: COMMUNICATION



### GOAL 1:

Improve collaborative partnerships with families to strengthen academic success, relationships, and connectedness to school. Provide timely information to students and families to allow for informed decision-making



## GOAL 2:

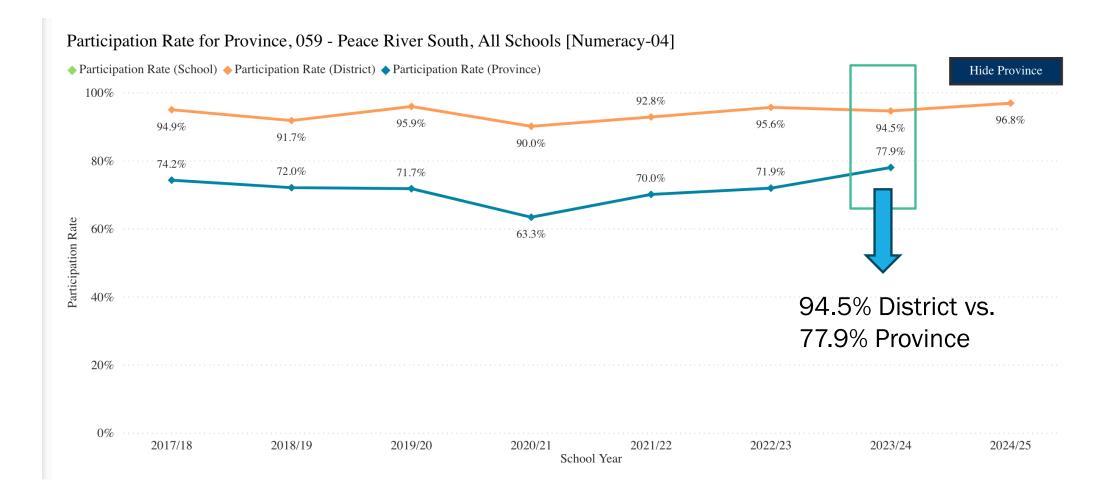
Showcase and celebrate student learning and initiatives

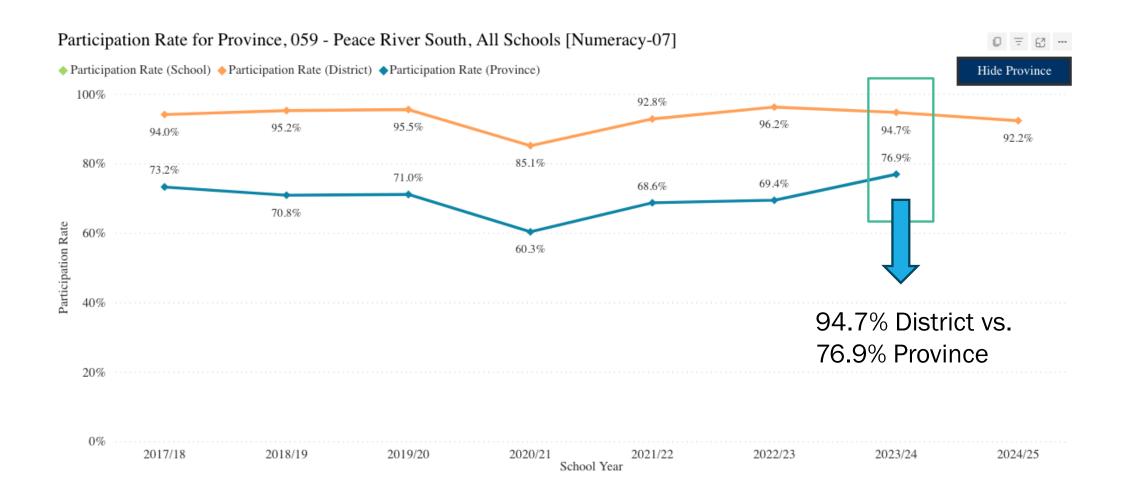


## GOAL 3:

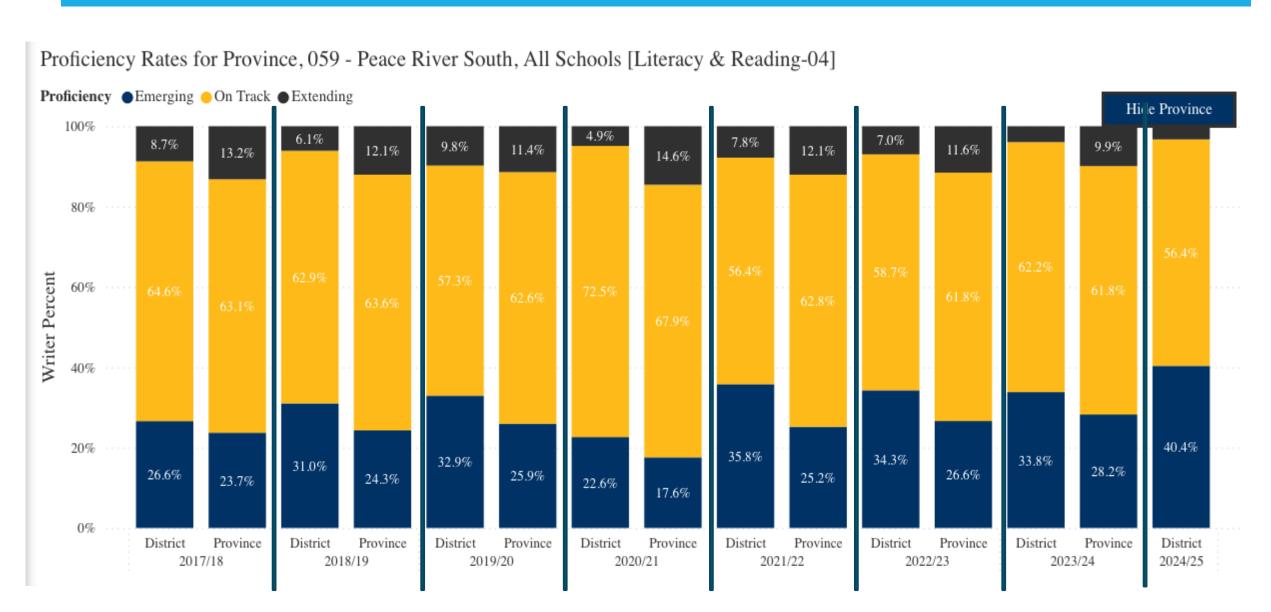
Engage with all rightsholders, stakeholders, and community partners to facilitate collaborative communication.

### **DATA TO SUPPORT THE BUDGET**



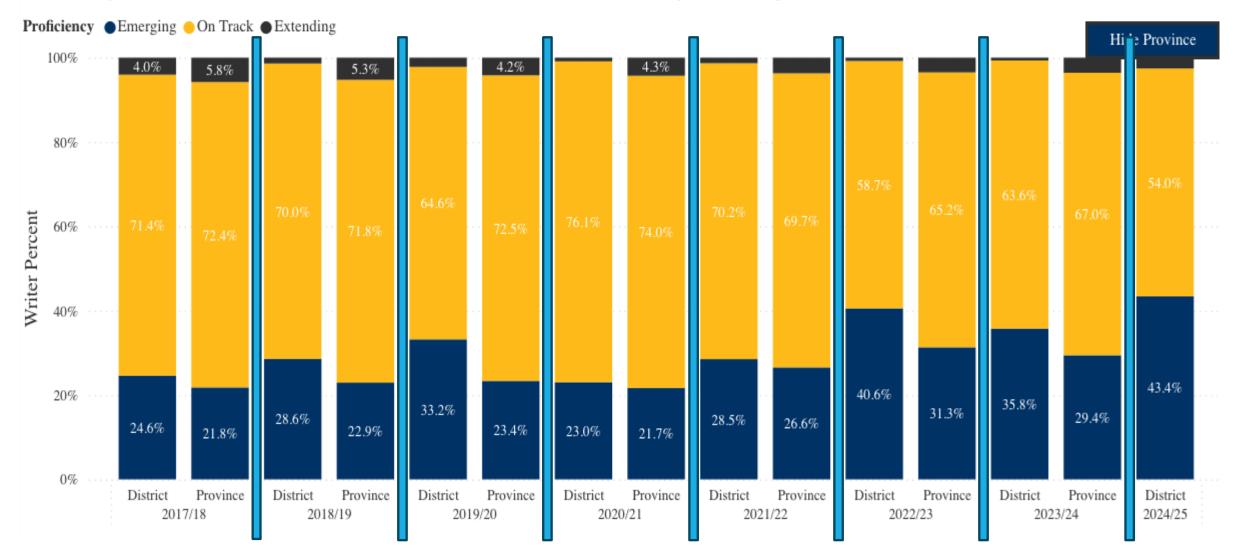


## Provincial Literacy Data: Grade 4 Literacy & Reading

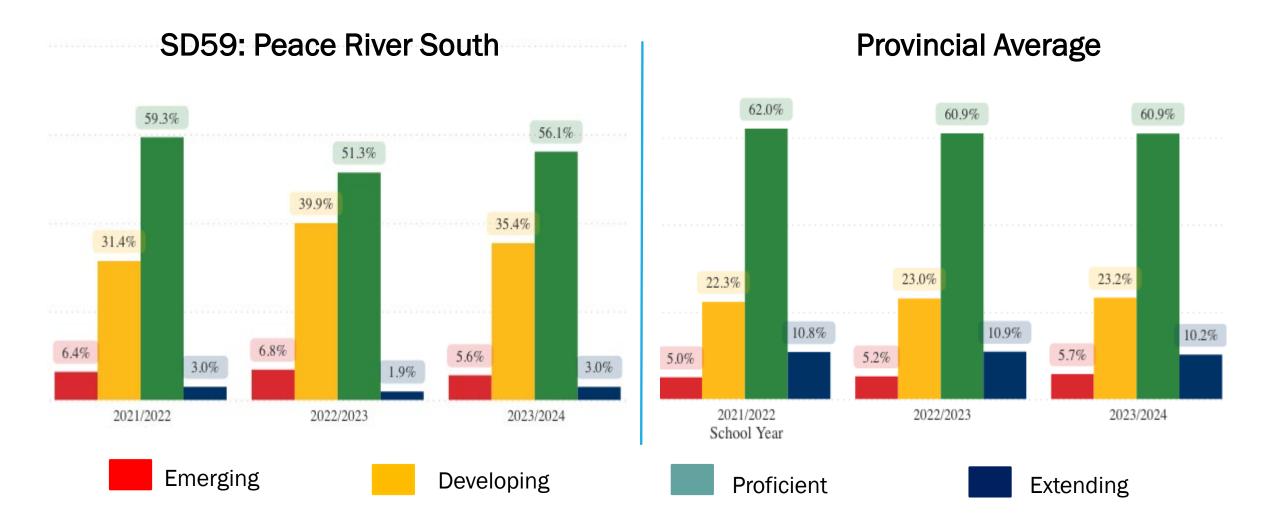


## Provincial Literacy Data - Grade 7 Literacy and Reading

Proficiency Rates for Province, 059 - Peace River South, All Schools [Literacy & Reading-07]

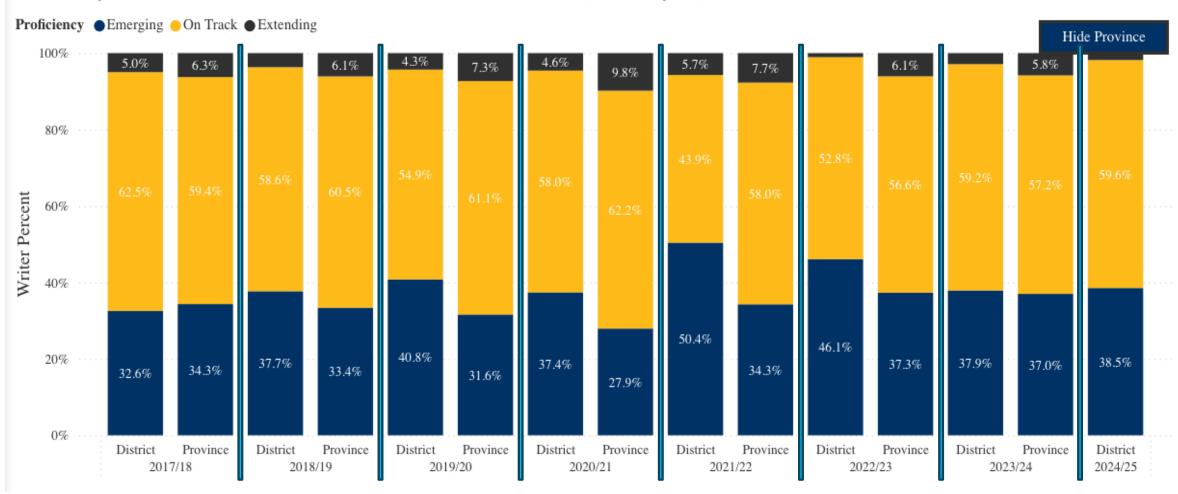


## Provincial Literacy Data - Grade 10 Literacy Assessment



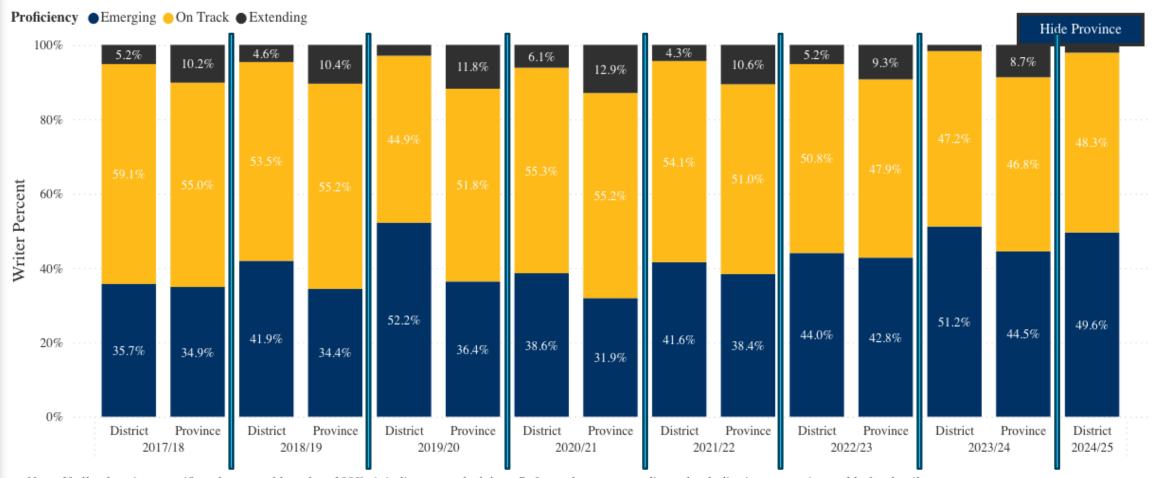
## Provincial Literacy Data - Grade 4 Numeracy

Proficiency Rates for Province, 059 - Peace River South, All Schools [Numeracy-04]



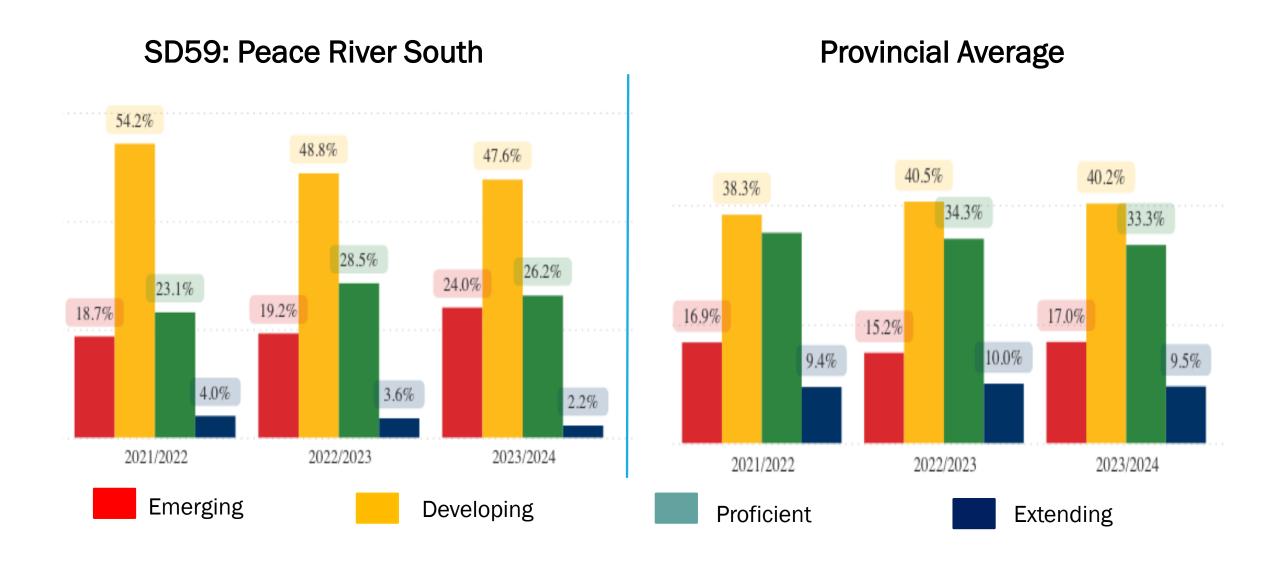
## Provincial Literacy Data – Grade 7 Numeracy

Proficiency Rates for Province, 059 - Peace River South, All Schools [Numeracy-07]

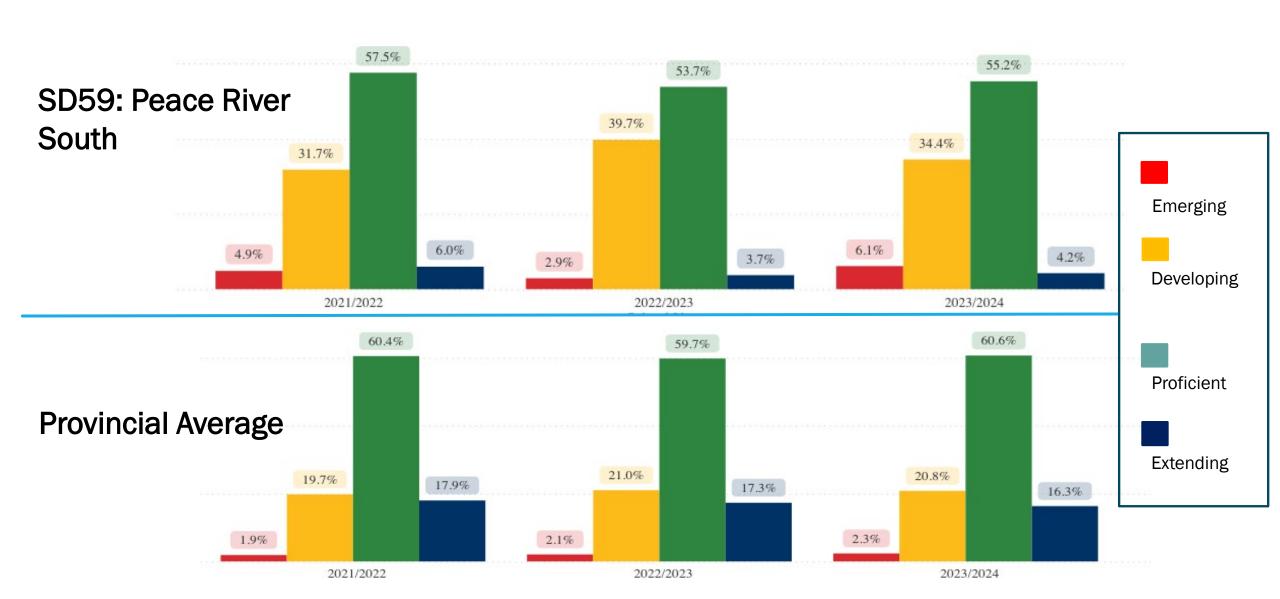


Note: If all values in a specific column total less than 100%, it indicates masked data. Refer to the corresponding school, district, or province table for details.

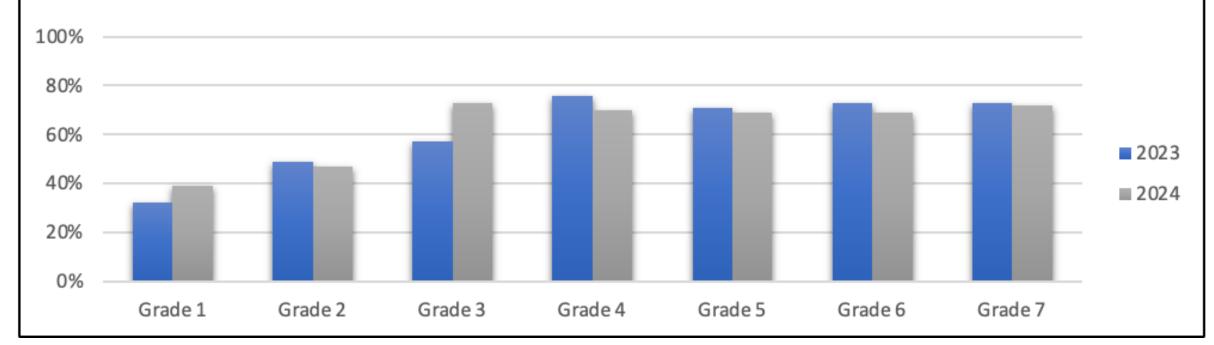
## Provincial Literacy Data - Grade 10 Numeracy Assessment

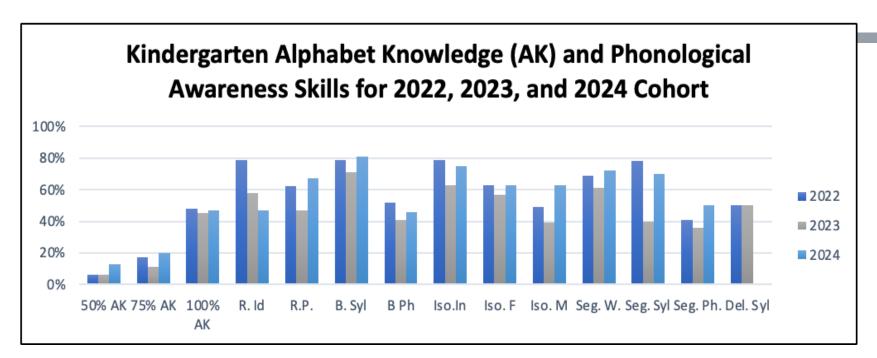


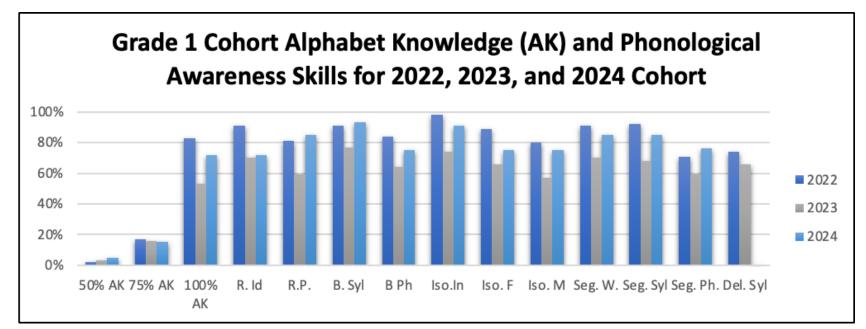
## Provincial Literacy Data – Grade 12 Literacy Assessment

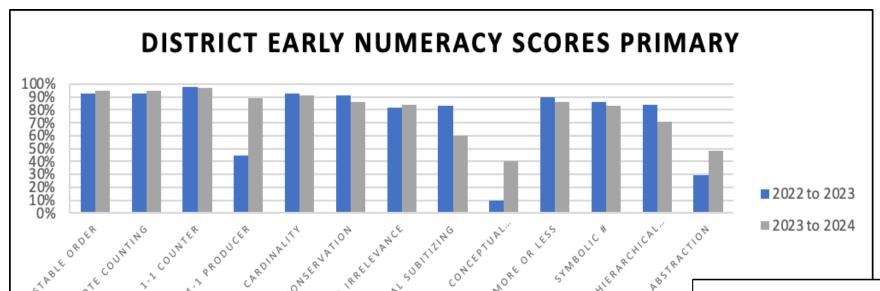


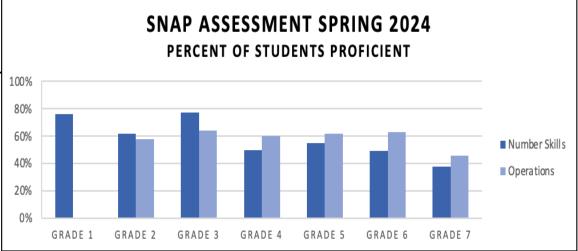












#### MIDDLE YEARS DEVELOPMENT INSTRUMENT: WELL-BEING

The Well-being Index combines MDI measures relating to children's physical health and social and emotional development that are of critical importance during the middle years. These are: Optimism, Happiness, Self-Esteem, Absence of Sadness and General Health.

Scores from these five measures are combined and reported by three categories of well-being, providing a holistic summary of children's mental and physical health.

Measures:
Optimism
Happiness
Self-Esteem
Absence of Sadness
General Health

## Middle Years Development Instrument: Well-Being



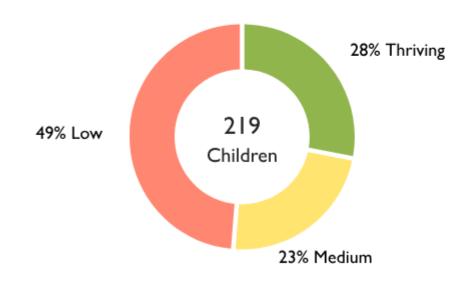
least 4 of the 5 measures of well-being and have no low-range scores.

fewer than 4 of the 5 measures of wellbeing, and have no low-range scores.

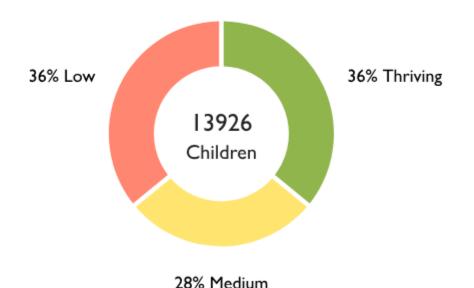
#### Low Well-being

Children who score in the low range on at least 1 of the 5 measures of well-being.

#### PEACE RIVER SOUTH



#### ALL PARTICIPATING SCHOOLS



# Middle Years Development Instrument: Well-Being



#### High Well-being (Thriving)

Children who score in the high range on at least 4 of the 5 measures of well-being and have no low-range scores.



#### Medium Well-being

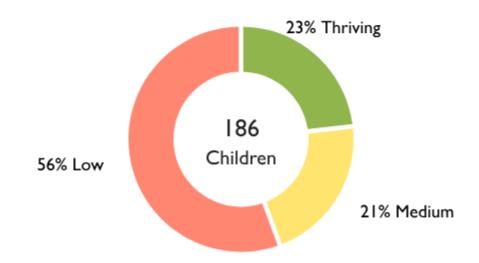
Children who score in the high range on fewer than 4 of the 5 measures of wellbeing, and have no low-range scores.



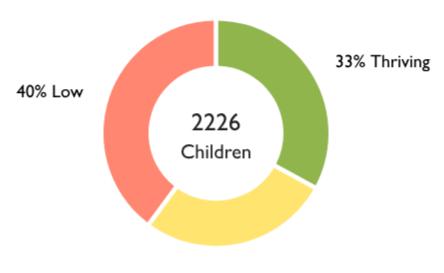
#### Low Well-being

Children who score in the low range on at least 1 of the 5 measures of well-being.

#### PEACE RIVER SOUTH



#### ALL PARTICIPATING SCHOOLS



# Middle Years Development Instrument: Well-Being



#### High Well-being (Thriving)

Children who score in the high range on at least 4 of the 5 measures of well-being and have no low-range scores.



#### Medium Well-being

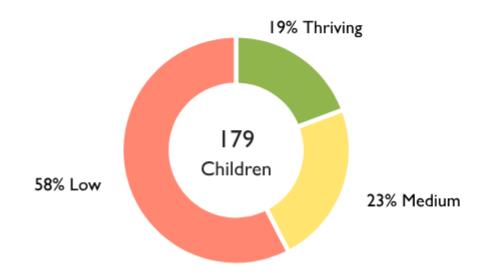
Children who score in the high range on fewer than 4 of the 5 measures of wellbeing, and have no low-range scores.



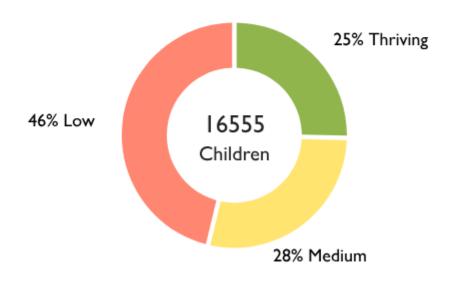
#### Low Well-being

Children who score in the low range on at least 1 of the 5 measures of well-being.

#### PEACE RIVER SOUTH



#### ALL PARTICIPATING SCHOOLS



## MIDDLE YEARS DEVELOPMENT INSTRUMENT: ASSETS



ADULT RELATIONSHIPS

Adults at School

Adults in the Neighbourhood

Adults at Home



PEER RELATIONSHIPS

Peer Belonging Friendship Intimacy



**NUTRITION & SLEEP** 

Eating Breakfast Meals with Adults in Your Family Frequency of Good Sleep

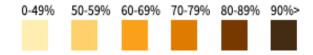


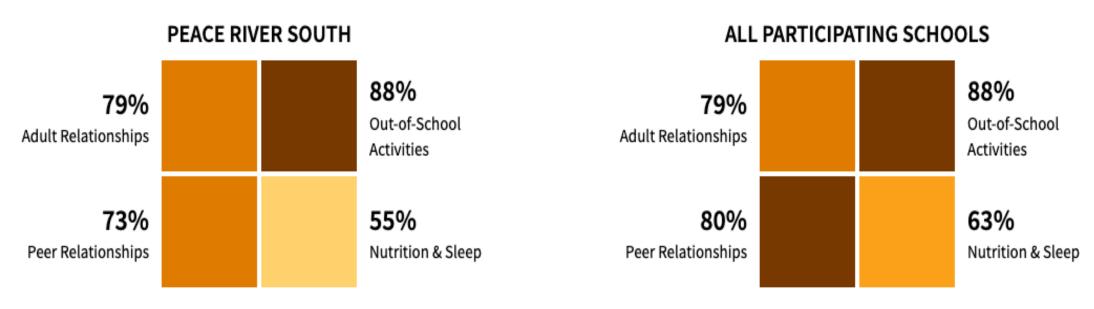
**OUT-OF-SCHOOL ACTIVITIES** 

Organized Activities

# Middle Years Development Instrument: Assets Grade 5 (2023-24)

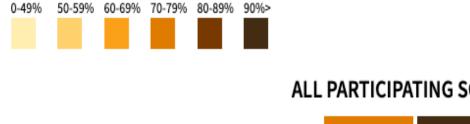
Percentage of children reporting the presence of an asset

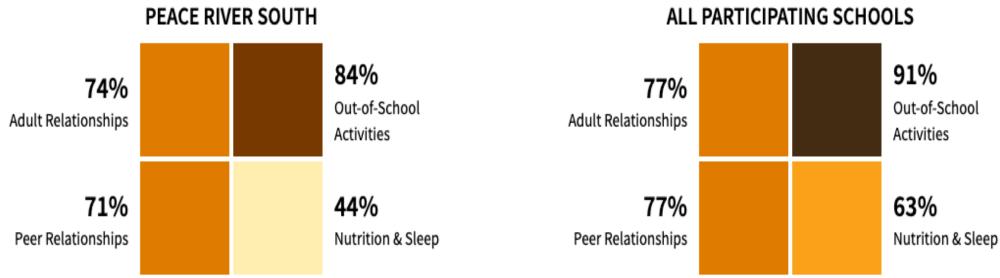




# Middle Years Development Instrument: Assets Grade 6 (2023-24)

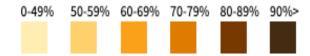
Percentage of children reporting the presence of an asset

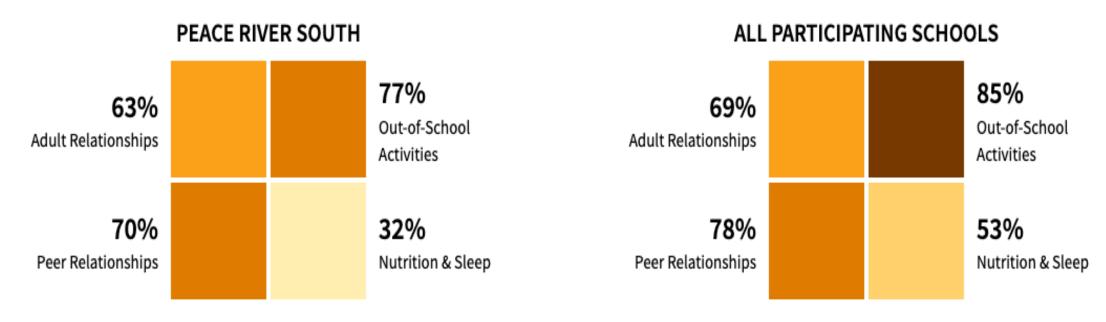




# Middle Years Development Instrument: Assets Grade 8 (2023-24)

Percentage of children reporting the presence of an asset

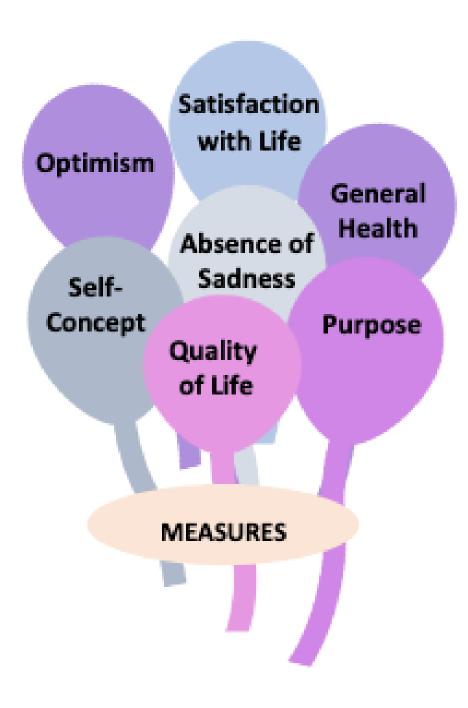




# YOUTH DEVELOPMENT INSTRUMENT: THRIVING GRADES 10-11

Adolescent well-being can be defined as "[having] the support, confidence, and resources to thrive in contexts of secure and healthy relationships, realizing their full potential and rights" (Ross et al., 2020; Su et al., 2014).

For the 2023-24 year, the YDI report has brought back and updated well-being index – now referred to as the Thriving Index – similar to the MDI to encourage trajectory mapping. Scores from these seven measures are summed and categorized into three levels: High Thriving, Moderate Thriving and Low Thriving support.



## YOUTH DEVELOPMENT INSTRUMENT: THRIVING GRADES 10-11 (2023-24)





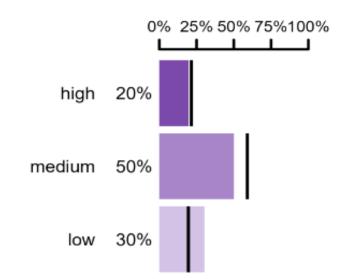


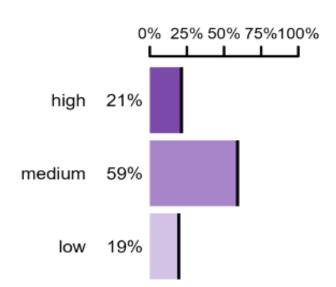
Low Thriving Youth who indicated low scores across the 7 measures





#### **All Participating Districts**







School District

## Peace River South (59) Student Learning Survey

Every year, the Ministry of Education invites students in grades 4, 7, 10 and 12, their parents and all staff in B.C. public schools to complete an online survey about their school experience. Where applicable, results for students (grades 4, 7, 10, and 12) are provided below. Elementary includes combined grade 4 and 7 results, and Secondary includes combined grade 10 and 12 results.





Typical range across B.C. (middle 50% of school districts)



Selected school district's most recent results (2023/2024)



Range of school district's results over time (2019/2020 - 2023/2024)

# STUDENT LEARNING SURVEY

#### Student Satisfaction and Wellness

|   | Grade      | Student      | Total     |    | Stude | nts resp | onding M | lost of th    | e Time/A | ll the Tim | e Or Agr | ee/Stron | gly Agre | е   |
|---|------------|--------------|-----------|----|-------|----------|----------|---------------|----------|------------|----------|----------|----------|-----|
| Question  | Level      | Group        | Responses | 0% | 10%   | 20%      | 30%      | 40%           | 50%      | 60%        | 70%      | 80%      | 90%      | 100 |
| Do you feel welcome at your school?                 | Elementary | All Students | 496       |    |       |          |          |               |          | -          | •        |          |          |     |
|   |            | Indigenous   | 150       |    |       |          |          |               |          | -          |          |          |          |     |
|   | Secondary  | All Students | 225       |    |       |          |          |               | _        | •          |          |          |          |     |
|   |            | Indigenous   | 64        |    |       |          |          |               |          | -          |          |          |          |     |
| Do you feel safe at school?                         | Elementary | All Students | 499       |    |       |          |          |               |          |            | •        | 1        |          |     |
|   | Secondary  | All Students | 221       |    |       |          |          |               |          |            | •        | 0        |          |     |
| I feel safe when I am<br>going from home to school, | Elementary | All Students | 258       |    |       |          |          |               |          |            | 4        |          |          |     |
| or from school to home.                             | Secondary  | All Students | 222       |    |       |          |          |               |          |            | =        | -        | g        |     |
| Is school a place<br>where you feel                 | Elementary | All Students | 496       |    |       |          |          | -             | •        |            |          |          |          |     |
| like you belong?                                    |            | Indigenous   | 149       |    |       |          |          | •             | -        |            |          |          |          |     |
|   | Secondary  | All Students | 224       |    |       |          |          |               |          |            |          |          |          |     |
|   |            | Indigenous   | 65        |    |       |          | _        | $\overline{}$ |          |            |          |          |          |     |

# STUDENT LEARNING SURVEY

| How would you describe your mental health?        | Elementary | All Students | 251 |             |
|---|------------|--------------|-----|-------------|
| (students responding<br>Good/Very Good/Excellent) | Secondary  | All Students | 204 |             |
| At school I am learning how to care for my        | Elementary | All Students | 482 |             |
| mental health.                                    |            | Indigenous   | 149 |             |
|   | Secondary  | All Students | 204 |             |
|   |            | Indigenous   | 57  |             |
| How would you describe<br>your physical health?   | Elementary | All Students | 251 |             |
| (students responding<br>Good/Very Good/Excellent) |            | Indigenous   | 83  |             |
|   | Secondary  | All Students | 203 |             |
|   |            | Indigenous   | 57  |             |
| At school I am learning how to care for my        | Elementary | All Students | 481 |             |
| physical health.                                  |            | Indigenous   | 149 |             |
|   | Secondary  | All Students | 203 |             |
|   |            | Indigenous   | 56  | <del></del> |

# STUDENT ATTENDANCE AVERAGES Average Percentage and Number of Students Marked Absent Per School Day:

2021-22 
$$\implies$$
 23.93% = 866 students/day  
2022-23  $\implies$  23.50% = 849 students/day  
2023-24  $\implies$  15.34% = 580 students/day  
2024-25 15.52% = 586 students/day

<sup>\*</sup>Significant differences in attendance were noted on Monday's and Fridays in comparison to attendance Tuesdays, Wednesdays and Thursdays in 2021-2023.

<sup>\*</sup>No significant difference in attendance is noted for Mondays and Fridays in school years 2023-2025 (+/- 2%).

# GRADUATION: 6-YEAR COMPLETION RATES (THIS HAS BEEN UPDATED MAR 14/25)



Typical range across B.C. (middle 50% of school districts)

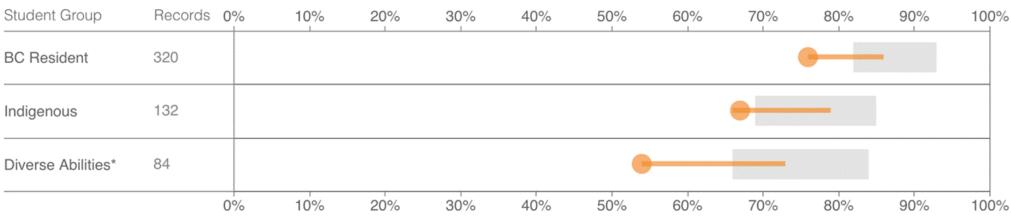


Selected school district's most recent results (2023/2024)



Range of school district's results over time (2019/2020 - 2023/2024)

# **Completion Rates**



<sup>\*</sup>Disabilities or Diverse Abilities

## **CONSULTATION – STUDENTS AND COMMUNITY**



# **STUDENT VOICE** (2022-2024)



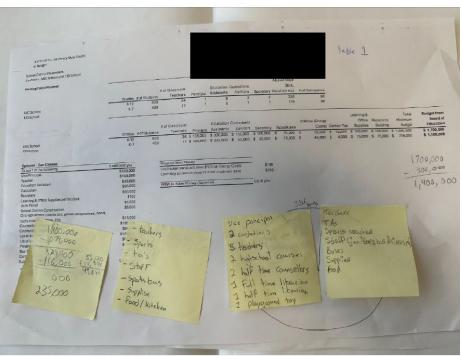
Student Voice completed two separate environmental scans across School District No. 59, one in the 2022-23 school year and the other in the 2023-24 school year. The 2022-23 scan was a survey style scan created by the Student Voice Team to help them understand the needs of students across the district. The 2023-24 scan was framed as a SOAR, seeking students' ideas connected to Strengths, Opportunities, Aspirations and Results relevant to school life from students' perspectives, grades kindergarten through grade 12. The students travelled to each school in the district to gather information from their peers. All information was collated and summarized by the students for sharing purposes.

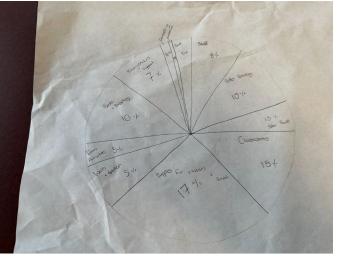
The students used the data from their scans to make recommendations to the Board of Education. Their data indicated they were concerned about the variability of internet connectivity across the district. The students found there was a need for the availability of quality feminine hygiene products; the products the district were offering were not sufficient. Students wanted greater privacy and cleanliness in their washrooms, and they wanted consistency in lighting in their schools.

The information the students gathered from their peers through the SOAR Environmental Scanning process was added to the data collected from all staff across the district.

# STUDENT SYMPOSIUM - OCTOBER 2024

- 40 Secondary Students from 3 secondary schools
- 7 Staff
- 4 Topics
- Budget Simulation

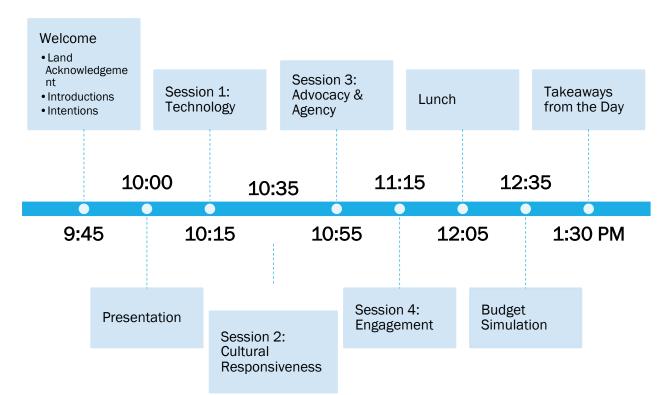






# BUDGET 2025-2026 STUDENT SYMPOSIUM

#### Agenda





# STUDENT SYMPOSIUM: CULTURAL RESPONSIVENESS

- Inclusion of Diverse Cultures and Histories beyond just one dominant culture (e.g., Western holidays)
- Language and Communication: learning opportunities in diverse languages fostering easier communication among students who speak different languages
- Combatting Racism and Bias: consequences for discriminatory behavior and more efforts to address peer pressure and unconscious biases
- Representation and Safe Spaces: need for cultural representation in the curriculum and spaces to express their cultural identities or learn about others
- Practical Learning Approaches: cultural foods in cooking classes, teaching world religions, and hosting multicultural events or themed weeks to promote deeper cultural understanding and engagement.

#### STUDENT SYMPOSIUM: ADVOCACY & AGENCY



Desire for Greater Autonomy in Learning: Students want more choices, such as selecting classes, clubs, and deciding how they learn (e.g., incorporating interactive classes, study blocks, or plant-based studies). Equitable and Responsible Use of Technology: balanced policies on technology use, emphasizing research and learning in the context of blanket bans.

Improving Student
Engagement and Teacher
Support: teachers to better
adapt to different learning
styles and increase; need
for more interactive and
relevant classes.

Community and Environmental Initiatives: Suggestions included planting trees, improving infrastructure (e.g., roads and sidewalks), and organizing events for crossschool interaction to enhance community spirit. Reforming School Policies: reduced punitive measures and policies that consider their needs and responsibilities, such as healthier lunch options, shorter school days and phone bans

#### STUDENT SYMPOSIUM: TECHNOLOGY



Infrastructure: Students frequently mentioned the need for faster Wi-Fi, better laptops, updated computers, and more reliable hardware to support their learning.



Rules and Restrictions on Device Use: Opinions varied, citing their utility for learning and focus, or listening to music helped improve classroom focus.



Inadequate Resources and Accessibility: limited availability of devices (e.g., laptops, iPads) and issues accessing affecting productivity and research capabilities.



Equity and Proper Use: the need for fair access to technology, emphasizing that some tech labs were monopolized by a particular class or that device bans penalized those who could use them responsibly.



Role of Technology in Learning and Personal Growth: Technology was seen as essential for enhancing research, career preparation, and personal experiences.

#### STUDENT SYMPOSIUM: ENGAGEMENT

#### Class Structure and Timing

- Shorter or more flexible class durations (e.g., shorter blocks, alternating fun and challenging classes).
- Later school start times to accommodate student sleep cycles.
- Longer breaks, especially lunch.

#### Teacher Quality and Support

- Teachers better suited to their subjects and more consistent staffing (less teacher turnover).
- Teachers listening to student feedback and understanding student needs.

# Diverse and Relevant Opportunities

- More extracurriculars and clubs, including cheerleading, drama, music, and diverse sports.
- Additional and varied class offerings (e.g., advanced courses like calculus or science electives).
- Learning practical life skills relevant to future careers.

#### Student-Centric Policies

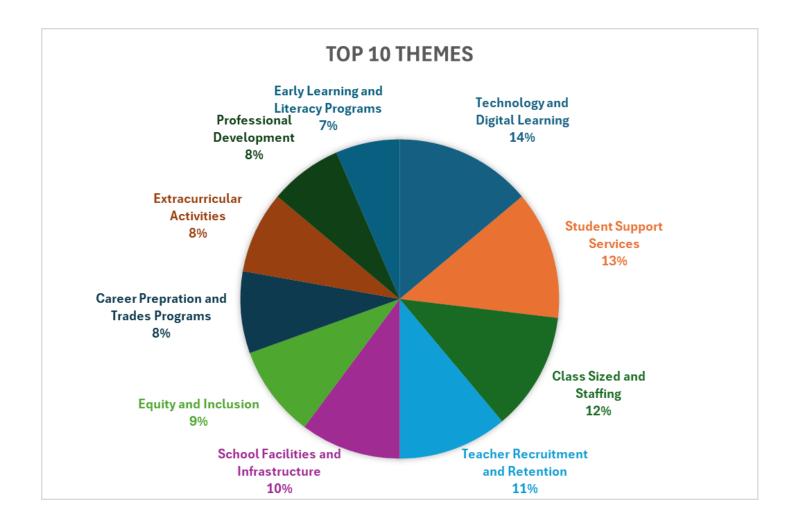
- Addressing issues like overly rushed schedules (e.g., bathroom breaks or lunch).
- Better support for academically struggling students or those with challenging home lives. Flexibility around personal digital device use.

# School Environment and Culture

- Improvements to facilities (e.g., removing hazards like mold and asbestos).
- More inclusive activities and fostering a holistic student community.
- Open discussions on issues like drug use or mental health.

# COMMUNITY BUDGET INPUT SURVEY - 191 RESPONDENTS

Question 1: Priority: As the District plans the 2025/2026 Annual Budget for the next school year, considering the educational programs and services that are currently provided at your school or work location, what is most important and why?

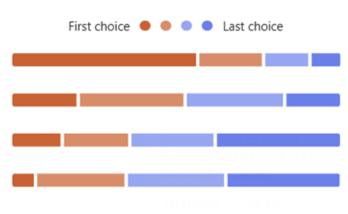


# **QUESTION 2 - INVESTMENT**

2. Balancing Approaches - Investment: Listed below are the different approaches the district could take to add services to the organization. Please rank these approaches in the order you think the Board should consider them. You can change the ranking by moving the up or down arrow to the right of each option.

#### 186 Responses

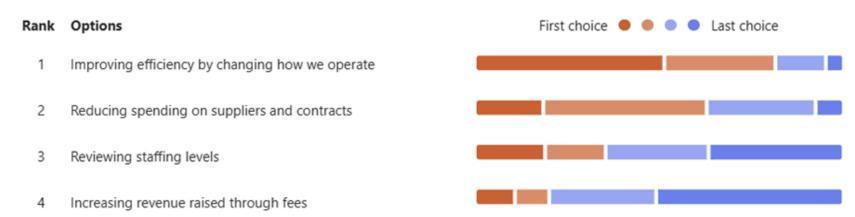
# Professional development and learning opportunities for staff. Strategies to attract and keep staff. Improvements to school buildings and other district buildings, including classrooms and libraries, maintenance and... Improving technology by adding computers or improving the network. Professional development and learning opportunities for staff.



# **QUESTION 3 - REDUCTIONS**

3. Balancing Approaches - Reductions: Listed below are the different approaches the district could take to balance its budget if need be. Please rank these approaches in the order you think the Board should consider them. You can change the ranking by moving the up or down arrow to the right of each option.

183 Responses



# **BUDGET**

Funds Enrolment Revenue Expenses Surplus

#### **FUNDS**



# Operating

Unrestricted and at the Board's discretion

Day to day operations of the school district



# **Special Purpose**

Restricted to the purpose for which the funding was given or the revenue was received



# Capital

Restricted

Medium to large infrastructure projects: vehicles, buildings, furniture & equipment, computer hardware and software

Purchases of equipment greater than \$5,000

# **ENROLMENT**

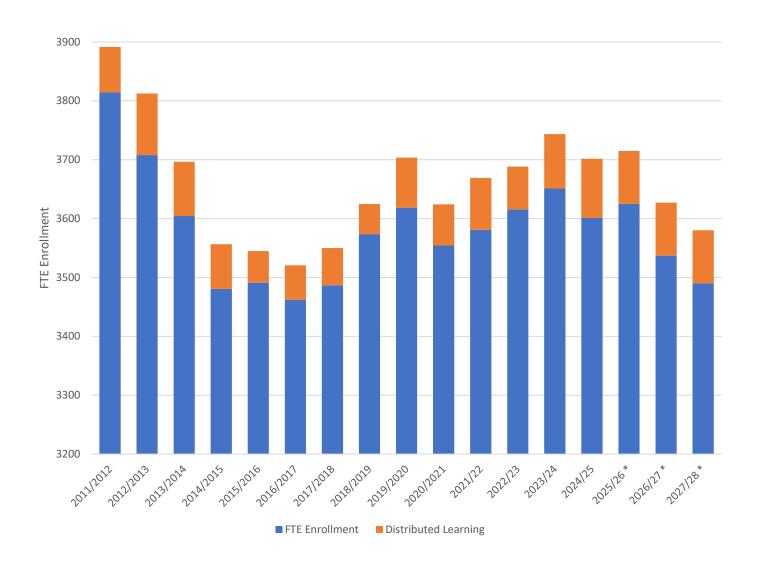
- Most of the funding is enrolment based
- 21 student increase

|                          |                            | Basic Allocation   |
|--------------------------|----------------------------|--|
| 74%                      | Common per                 | student amount for every FTE student enrolled by school type.  |
| allocated<br>through the | Standard School            | \$9,015 per school age FTE   |
| Basic                    | Alternate School           | \$9,015 per school age FTE   |
| Allocation               | Continuing Education       | \$9,015 per school age FTE   |
|                          | Online Learning            | \$7,280 per school age FTE   |
|                          |                            | Unique Student   |
|                          | Additional per stud        | ent funding to address uniqueness of district enrolment and support  |
| 400/                     | additional programmin      | g. Includes Equity of Opportunity Supplement for children and youth in   |
| 18%<br>allocated to      |                            | care and students with mental health challenges.   |
| recognize                | Level 1 Inclusive Educatio | n \$51,300 per student   |
| unique                   | Level 2 Inclusive Educatio | n \$24,340 per student   |
| student<br>enrolment     | Level 3 Inclusive Educatio | n \$12,300 per student   |
| Cinomicit                | English/French Language    | Learning \$1,815 per student   |
|                          | Indigenous Education       | \$1,790 per student  |
|                          | Adult Education            | \$5,755 per FTE  |
|                          |                            | Unique District  |
|                          | Addit                      | ional funding to address uniqueness of district factors.   |
|                          | Small Community            | For small schools located a distance away from the next nearest school   |
| 7%                       | Low Enrolment              | For districts with low total enrolment   |
| allocated to recognize   | Rural Factor               | Located some distance from Vancouver and the nearest large regional population centre  |
| unique<br>district       | Climate Factor             | Operate schools in colder/warmer climates; additional heating or cooling requirements  |
| factors                  | Sparseness Factor          | Operate schools that are spread over a wide geographic area  |
|                          | Student Location Factor    | Based on population density of school communities  |
|                          | Supplemental Student       | Level 1 and 2 inclusive education enrolment  |
|                          | Location Factor            | Funding to district that have bishess and on the control of  |
| 0.20/                    | Salary Differential        | Funding to districts that have higher average educator salaries  |
| 0.2% allocated to        | ,                          | unding Protection / Enrolment Decline  |
| buffer the<br>effects of | Funding Protection         | Funding to ensure that no district experiences a decline in operating grants greater than 1.5% when compared to the previous September |
| declining                | <b>Enrolment Decline</b>   | Funding to districts experiencing enrolment decline of at least 1% when  |
| enrolment                |                            | compared to the previous year  |
|                          |                            | CSF Supplement   |
|                          | District                   | t receives a 15% funding premium on allocated funding.   |
|                          |                            |  |

All funding information estimated for the 2025/26 School Year

## **ENROLMENT**

- Submitted February 15, 2025
- 20+ student FTE increase
- Monitor between now and budget approval
- Monitor between now and September



## **REVENUE - OPERATING**

Revenues are estimated for 2025-2026

# Ministry funding is confirmed

- Overall increase of 1.1% per student funding
- Interest is adjusted for reduced cash holdings spent on capital

Includes

miscellaneous revenues like careers/trades grants, Local Education Agreements, tuition from out of province, interest etc.

use of surplus from prior years

Variables: interest rates, rental usage, 24-25 surplus, enrolment, capital project budget alignment

| Funded FTE                                | <b>2024-2025 Amended</b> 3,643 | Draft 1 2025-2026 Preliminary FIRST READING 3,665 | 2024-2025<br>Carry<br>Forwards | Draft 2 -<br>Supt's<br>Recommend<br>ations -<br>SECOND<br>READING<br>April 2, 2025 | Draft 3 Supt's Recommend ations - THIRD READING - April 30, 2025 | Third<br>Reading<br>Debate<br>Changes -<br>April 30,<br>2025 | 2025-2026<br>Preliminary<br>3,665 | Total Change<br>21 |
|---|--------------------------------|---|--------------------------------|--|--|--|-----------------------------------|--------------------|
| Operating Grant                           | 53,266,050                     | 53,437,270  |                                | 131,642  |  |  | 53,568,912                        | 302,862            |
| LEA Recovery                              | -1,204,517                     | -1,204,517  |                                | - ,-   |  |  | -1,204,517                        | 0                  |
| Pay Equity                                |                                | 944,395   |                                |  |  |  | 944,395                           | 0                  |
| Student Transportation Fund               | 441,458                        | 441,458   |                                |  |  |  | 441,458                           | 0                  |
| FSA Scorer Grant                          |                                | 8,187   |                                |  |  |  | 8,187                             | 0                  |
| Labour Settlement Funding                 | 528,087                        | 0   |                                |  |  |  | 0                                 | -528,087           |
| Just B4                                   | 12,000                         | 12,000  |                                |  |  |  | 12,000                            | 0                  |
| Recruitment Incentives                    | 30,000                         | 70,000  |                                |  |  |  | 70,000                            | 40,000             |
| Provincial Grants Other                   | 204,594                        | 204,594   |                                |  |  |  | 204,594                           | 0                  |
| SkilledTradesBC - Careers Grants          | 56,800                         | 56,800  |                                |  |  |  | 56,800                            | 0                  |
| Tuition                                   | 54,692                         | 54,692  |                                |  |  |  | 54,692                            | 0                  |
| Funding from First Nations                | 1,204,517                      | 1,204,517   |                                |  |  |  | 1,204,517                         | 0                  |
| Miscellaneous                             | 20,000                         | 20,000  |                                |  |  |  | 20,000                            | 0                  |
| Bussing - Private and Independent Schools | 51,500                         | 51,500  |                                |  |  |  | 51,500                            | 0                  |
| Child Care Revenue (Just Before)          | 9,500                          | 9,500   |                                |  |  |  | 9,500                             | 0                  |
| French Camp (Gwillam)                     | 4,000                          | 4,000   |                                |  |  |  | 4,000                             | 0                  |
| Rentals & Leases                          | 180,000                        | 180,000   |                                |  |  |  | 180,000                           | 0                  |
| Investment Income                         | 767,699                        | 575,000   |                                |  |  |  | 575,000                           | -192,699           |
| Surplus - Capital Projects                | 0                              | 0   | 1,700,000                      |  |  |  | 1,700,000                         | 1,700,000          |
| Surplus - District                        | 774,482                        | 0   | 375,000                        |  |  |  | 375,000                           | -399,482           |
| Surplus - Schools                         | 709,326                        | 0   | 125,000                        |  |  |  | 125,000                           | -584,326           |
|   |                                |   | -1,529                         | 1,529  |  |  | 0                                 | 0                  |
| Use of Surplus - Additional               |                                |   |                                | 1,503,468  |  |  | 1,503,468                         | 1,503,468          |
| Total Revenue                             | 58,062,770                     | 56,069,396  | 2,198,471                      | 1,636,639  | 0  | 0  | 59,904,506                        | 1,841,736          |

## **EXPENSES - OPERATING**

Expenses are estimated for 2025-2026

Service levels are established and 1x initiatives are planned

Includes

miscellaneous wages, benefits, services, supplies and local capital contribution

use of surplus from available at June 30/2025

Variables: teacher average salary, inflationary costs of services & supplies, tariffs, fall enrolment, available surplus, capital project spending

|  |            | Draft 1       |           | Draft 2 -<br>Supt's<br>Recommend<br>ations - | Draft 3<br>Supt's<br>Recommend<br>ations -<br>THIRD | Third<br>Reading<br>Debate |             |              |
|--|------------|---------------|-----------|--|---|----------------------------|-------------|--------------|
|  |            | 2025-2026     | 2024-2025 | SECOND                                       | READING -   | Changes -                  |             |              |
|  | 2024-2025  | Preliminary   | Carry     | READING                                      | April 30,   | April 30,                  | 2025-2026   |              |
|  | Amended    | FIRST READING | Forwards  | April 2, 2025                                | 2025  | 2025                       | Preliminary | Total Change |
| Salaries   |            |               |           |  |   |                            |             |              |
| Teachers   | 18,778,547 | 56,417,867    |           | -38,124,892                                  |   |                            | 18,292,975  | -485,572     |
| Principals Vice Principals                           | 4,544,864  |               |           | 4,835,507                                    |   |                            | 4,835,507   | 290,643      |
| Educational Assistants                               | 5,531,750  |               |           | 5,713,396                                    |   |                            | 5,713,396   | 181,646      |
| Support Staff  |            |               |           |  |   |                            |             |              |
| - Clerical   | 1,121,462  |               |           | 1,347,339                                    |   |                            | 1,347,339   | 225,877      |
| - Technology Systems                                 | 441,495    |               |           | 445,195                                      |   |                            | 445,195     | 3,700        |
| - Transportation                                     | 1,266,047  |               |           | 1,214,092                                    |   |                            | 1,214,092   | -51,955      |
| - Maintenance & Grounds                              | 1,919,906  |               |           | 2,079,709                                    |   |                            | 2,079,709   | 159,803      |
| - Custodial  | 1,529,025  |               |           | 1,523,276                                    |   |                            | 1,523,276   | -5,749       |
| -Non Union Support - Family Support Workers & ParaEd | 466,604    |               |           | 539,558                                      |   |                            | 539,558     | 72,954       |
| Other Professionals                                  | 2,025,054  |               |           | 2,047,552                                    |   |                            | 2,047,552   | 22,498       |
| Substitutes  | 1,893,116  |               |           | 1,823,730                                    |   |                            | 1,823,730   | -69,386      |
| Sub-Total - Salaries                                 | 39,517,870 | 56,417,867    | 0         | -16,555,538                                  | 0   | 0                          | 39,862,328  | 344,458      |
| Benefits   | 8,615,889  |               |           | 9,030,775                                    |   |                            | 9,030,775   | 414,886      |
| Sub-Total - Salaries & Benefits                      | 48,133,759 | 56,417,867    | 0         | -7,524,763                                   | 0   | 0                          | 48,893,104  | 759,345      |
| Supplies & Services                                  |            |               |           |  |   |                            |             |              |
| Services   | 2,300,560  |               |           | 1,811,275                                    |   |                            | 1,811,275   | -489,285     |
| Student Transportation                               | 1,225,056  |               |           | 1,252,509                                    |   |                            | 1,252,509   | 27,453       |
| Professional Development & Travel                    | 591,520    |               |           | 603,177                                      |   |                            | 603,177     | 11,657       |
| Rentals & Leases                                     | 36,400     |               |           | 38,500                                       |   |                            | 38,500      | 2,100        |
| Dues & Fees  | 567,364    |               |           | 587,650                                      |   |                            | 587,650     | 20,286       |
| Insurance  | 241,900    |               |           | 258,450                                      |   |                            | 258,450     | 16,550       |
| Supplies   | 2,662,211  |               |           | 2,572,741                                    |   |                            | 2,572,741   | -89,470      |
| Utilities  | 2,015,000  |               |           | 2,016,600                                    |   |                            | 2,016,600   | 1,600        |
| Capital Assets Purchased Transfers                   | 289,000    | 1,850,000     |           | 20,500                                       | <u> </u>  |                            | 1,870,500   | 1,581,500    |
| Sub-Total - Supplies & Services                      | 9,929,011  | 1,850,000     | 0         | 9,161,402                                    | 0   | 0                          | 11,011,402  | 1,082,391    |
| Total Expenditures                                   | 58,062,770 | 58,267,867    | 0         | 1,636,639                                    | 0   | 0                          | 59,904,506  | 1,841,736    |

#### **ASSUMPTIONS**

- No collective agreement wage increases until bargaining concludes
- Use of surplus adjusted for upcoming initiatives
- All benefits reflect renewal (\$110k incr) plus 24-25 holiday (\$244k) less 2 months' premium holiday (Dec/Jan) \$180k
- School budgets in budget developer reflected
- Indigenous Education Council Funding reflected in 131 as targeted
- Benefits Contingency of 0.5% of benefits budget = \$44k
- Technology: reduction in software implementation project consulting fees (Traversa, Laserfiche, network survey)
- Maintains services

- VP at Tumbler Ridge Elementary and 2<sup>nd</sup> VP at DCSS-Central
- 24-25 PVP Staffing levels maintained
- Services & Supplies reflect Department Budgets
- Revenue assumes no international students
- Enrolment reflects Feb 15, 2025 submission to Ministry
- Truth and Reconciliation Day moved from Indigenous Education to Regular Instruction
- No teacher contingency reflected
- Board's \$1.7m contribution to Crescent Park expansion project fully spent in 25-26

# SURPLUS - OPERATING

- Surplus occurs when revenue is greater than expenses at year end
- Projecting \$500,000 in underspending in 24-25
- Can be used toward 25-26
- Once the Board allocates the surplus, it becomes part of the revenue in 25-26
- Subject to change at June 30, 2025 (actuals)
- In the 23-24 budget, the Board allocated \$2.3m 22-23 surplus to 23-24 revenue
- In the 24-25 budget, the Board allocated \$1,5m from surplus for operating initiatives plus \$1.7m capital appropriation
- In the 25-26 budget, we estimate the use of \$500k 24-25 underspending in 25-26 revenue, and a further surplus appropriation of \$1.5m for initiatives.

|                    |            |               |           |               | Draft 3   |           | [           |              |
|--------------------|------------|---------------|-----------|---------------|-----------|-----------|-------------|--------------|
|                    |            |               |           | Draft 2 -     | Supt's    |           |             |              |
|                    |            |               |           | Supt's        | Recommend | Third     |             |              |
|                    |            |               |           | Recommend     | ations -  | Reading   |             |              |
|                    |            | Draft 1       |           | ations -      | THIRD     | Debate    |             |              |
|                    |            | 2025-2026     | 2024-2025 | SECOND        | READING - | Changes - |             |              |
|                    | 2024-2025  | Preliminary   | Carry     | READING       | April 30, | April 30, | 2025-2026   |              |
|                    | Amended    | FIRST READING | Forwards  | April 2, 2025 | 2025      | 2025      | Preliminary | Total Change |
| Funded FTE         | 3,643      | 3,665         |           |               |           |           | 3,665       | 21           |
| Total Revenue      | 58,062,770 | 56,069,396    | 2,198,471 | 1,636,639     | 0         | 0         | 59,904,506  | 1,841,736    |
| Total Expenditures | 58,062,770 | 58,267,867    | 0         | 1,636,639     | 0         | 0         | 59,904,506  | 1,841,736    |
| Surplus/(Deficit)  | 0          | -2,198,471    | 2,198,471 | 0             | 0         | 0         | 0           | 0            |

# **BOTTOM LINE = BALANCED**

# **MULTI-YEAR FORECASTING**

| Multi-Year Forecasting              | OPERATING  |            |            |            |            | SPECIAL PU | RPOSE     |           |           |           |
|-------------------------------------|------------|------------|------------|------------|------------|------------|-----------|-----------|-----------|-----------|
|                                     | 2023-2024  | 2024-2025  | 2025-2026  | 2026-2027  | 2027-2028  | 2023-2024  | 2024-2025 | 2025-2026 | 2026-2027 | 2027-2028 |
| Enrolment                           | 3,693      | 3,601      | 3,665      | 3,577      | 3,530      |            |           |           |           |           |
| Revenue                             |            |            |            |            |            |            |           |           |           |           |
| Operating Grant                     | 50,679,393 | 53,266,050 | 53,568,912 | 53,245,165 | 52,378,346 |            |           |           | -175,000  |           |
| Other Revenue                       | 4,041,828  | 3,312,912  | 2,632,126  | 2,632,126  | 2,632,126  |            |           |           |           |           |
| Unspent / Carry Forward             | 687,574    | 1,483,808  | 500,000    | 500,000    | 500,000    |            |           |           |           |           |
| Surplus Used to Balance             |            |            | 3,203,468  | TBD        | TBD        |            |           |           |           |           |
| Total Revenue                       | 55,408,795 | 58,062,770 | 59,904,506 | 56,377,291 | 55,510,472 | 0          | 0         | 0         | -175,000  | 0         |
| Expenses                            |            |            |            |            |            |            |           |           |           |           |
| Wages                               | 37,899,975 | 39,517,870 | 39,862,328 | 39,404,971 | 39,156,748 |            |           |           |           |           |
| Benefits                            | 8,707,536  | 8,615,889  | 9,030,775  | 8,931,535  | 8,877,674  |            |           |           |           |           |
| Services & Supplies                 | 8,493,383  | 9,640,011  | 9,140,902  | 7,637,434  | 7,637,434  |            |           |           |           |           |
| Capital Assets Purchased            | 307,901    | 289,000    | 1,870,500  | 150,000    | 150,000    |            |           |           |           |           |
| Telecommunications Copper Solution  |            |            |            | TBD        | TBD        |            |           |           |           |           |
| Early Learning Special Purpose Fund |            |            |            | 175,000    | 175,000    |            |           |           | -175,000  |           |
| Microsoft Credits Utilization Ends  |            |            |            |            | 50,000     |            |           |           |           |           |
| AFG HVAC                            |            |            |            |            |            |            |           |           | -600,000  | -600,000  |
| Total Expense                       | 55,408,795 | 58,062,770 | 59,904,506 | 56,298,940 | 56,046,856 | 0          | 0         | 0         | -775,000  | -600,000  |
| Surplus/(Deficit)                   | 0          | 0          | 0          | 78,351     | -536,384   | 0          | 0         | 0         | 600,000   | 600,000   |

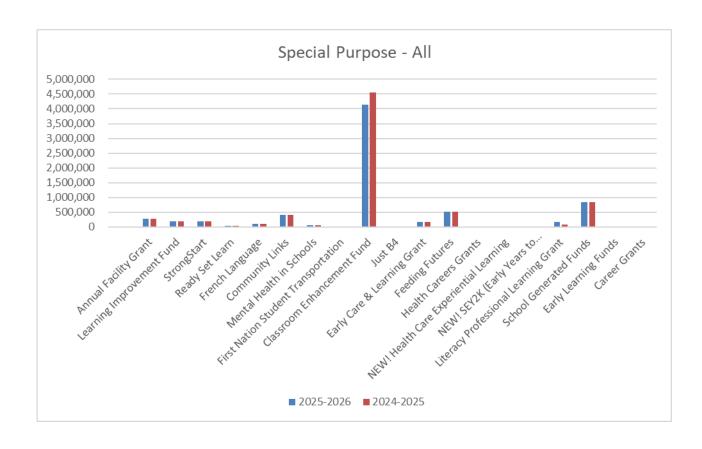
#### Impact on Operating Reserves

|  | 2024-2025  | 2025-2026  | 2026-2027 | 2027-2028 |
|--|------------|------------|-----------|-----------|
| Opening Balance                            | 8,806,098  | 7,322,290  | 4,118,822 | 4,197,173 |
| Additions to Reserve: Underspend           |            | 500,000    |           |           |
| Use of Reserves:                           | -1,483,808 | -2,003,468 | 78,351    | -536,384  |
| Addition to Reserves:                      |            |            |           |           |
| Strategic Plan and other priorities        |            |            |           |           |
| Crescent Park Elementary Modular Expansion |            | -1,700,000 |           |           |
| Remaining Reserve                          | 7,322,290  | 4,118,822  | 4,197,173 | 3,660,789 |

## **FUTURE READY**

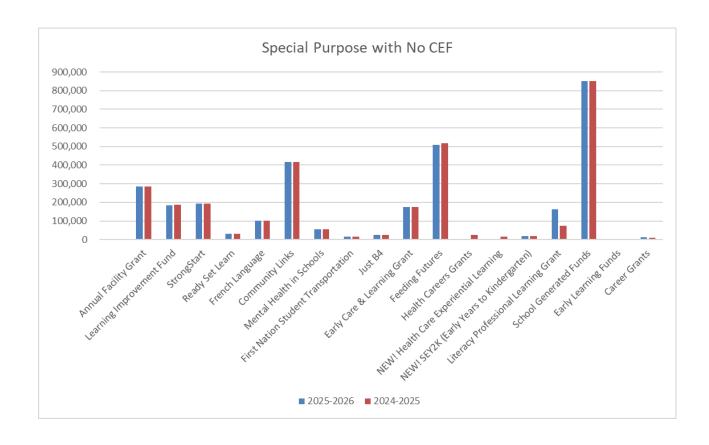
- Unrestricted Operation Surplus (aka Reserves)
- Policy & Regulation 5010
  - Board will hold 5% of operating expenses: \$3.0m

#### **SPECIAL PURPOSE**



| Funding                                  | 2025-2026 | 2024-2025 |
|--|-----------|-----------|
|  |           |           |
| Annual Facility Grant                    | 285,789   | 285,789   |
| Learning Improvement Fund                | 185,178   | 187,948   |
| StrongStart                              | 192,000   | 192,000   |
| Ready Set Learn                          | 31,850    | 31,850    |
| French Language                          | 100,251   | 100,251   |
| Community Links                          | 416,681   | 416,681   |
| Mental Health in Schools                 | 55,000    | 55,000    |
| First Nation Student Transportation      | 15,704    | 15,704    |
| Classroom Enhancement Fund               | 4,145,462 | 4,545,238 |
| Just B4                                  | 25,000    | 25,000    |
| Early Care & Learning Grant              | 175,000   | 175,000   |
| Feeding Futures                          | 509,026   | 516,303   |
| Health Careers Grants                    | 0         | 25,000    |
| NEW! Health Care Experiential Learning   | 0         | 15,000    |
| NEW! SEY2K (Early Years to Kindergarten) | 19,000    | 19,000    |
| Literacy Professional Learning Grant     | 163,867   | 75,000    |
| School Generated Funds                   | 850,000   | 850,000   |
| Early Learning Funds                     | 4,000     | 4,000     |
| Career Grants                            | 12,000    | 10,000    |
|  | 7,185,808 | 7,544,764 |

## **SPECIAL PURPOSE**



| Funding                                  | 2025-2026 | 2024-2025 |
|--|-----------|-----------|
|  |           |           |
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| Career Grants                            | 12,000    | 10,000    |
|  | 7,185,808 | 7,544,764 |

# **CAPITAL**

|   | 25-26 Prelim |
|---|--------------|
| Anticipated Projects                              |              |
| Crescent Park Expansion Project – Ministry Funded | 3,750,000    |
| Crescent Park Expansion Project – Board Funded    | 1,700,000    |
| Carbon Neutral (Windows)                          | 300,000      |
| School Enhancement (HVAC)                         | 950,000      |
| Universally Accessible Playground                 | 200,000      |
| Annual Facilities Grant                           | 1,540,827    |
| Vehicles and Equipment - Board Funded             | 150,000      |
| Equipment - School Funded                         | 20,500       |
| Total   | 8,611,327    |

| Project Description                     | Location                               | <b>Total Budget</b> |
|---|--|---------------------|
| TRE HVAC Upgrade                        | TRE                                    | 260,000             |
| All Inclusive Washroom 2nd Floor        | CMS                                    | 200,000             |
| Devereaux front door replacement/opener | Devereaux                              | 40,000              |
| Accessibility                           | District                               | 100,000             |
| Duct Cleaning                           | TRSS                                   | 50,000              |
| Playground Upgrades                     | Various(Windrem,EFR,Canalta,CP,McLeod) | 50,000              |
| Roof Repair                             | LP                                     | 60,000              |
| Lead Mitigation                         | EFR, CSS,TRSS,Canalta                  | 25,000              |
| Lighting upgrades                       | Various (CSS, EFR, Canalta)            | 100,000             |
| Door Hardware                           | Various (Don Titus, SPSS, CMS, CSS)    | 50,000              |
| Network/ VOIP upgrades                  | District all schools                   | 40,000              |
| PA Upgrade                              | Crescent Park                          | 15,000              |
| Millwork                                | Various(Parkland,LP,CSS, Windrem)      | 20,000              |
| Millwork TRSS foods room,               | TRSS                                   | 100,000             |
| Painting                                | Various(Canalta, SPSS, TRE, CP)        | 50,000              |
| Sprinkler Deficiencies                  | SPSS,CSS,EFR,CMS,PC,LP                 | 20,000              |
| Tremblay Bus Loop                       | Tremblay                               | 50,000              |
| Fencing                                 | District                               | 20,000              |
| Flooring                                | EFR                                    | 50,000              |
| Asbestos Abetments                      | District                               | 20,000              |
| DT Gym Doors                            | Don Titus                              | 20,000              |
| Unchaga retaining wall                  | SPSS                                   | 40,000              |
| TRSS Front Entrance Ramp                | TRSS                                   | 10,000              |
| Sawdust extractor duct insulation       | SPSS,CMS,TRSS, CSS                     | 20,000              |
| SPSS Field                              | SPSS                                   | 25,000              |
| Tremblay Windows                        | Tremblay                               | 60,000              |
| CMS sidewalk                            | CMS                                    | 45,000              |
| Bus Yard Drainage                       | Bus Garage                             | 20,000              |
| Tremblay pipe insulating                | Tremblay                               | 15,000              |
| Window Trim CMS/Blinds                  | CMS                                    | 50,000              |
| Gwillim Gen replacement                 | Gwillim                                | 20,000              |
| Pavement Repairs                        | Various (LP,TRSS,SPSS)                 | 40,000              |
| CP- Touch up Paint, T-bar hallway       | Crescent Park                          | 40,000              |
| Tremblay Playground land prep           | Tremblay                               | 19,600              |
| Roof Reports/Inspection                 | All buildings                          | 15,000              |
| McLeod Car Rail                         | Mcleod                                 | 5,000               |
|   |  | 1,764,600           |

# **ANNUAL FACILITIES GRANT**

- Anticipated spending plan
- Includes
  - Operating portion
  - Bylaw capital portion
- REMINDER!
  - Deferred maintenance (future building capital repairs) = \$161 Million

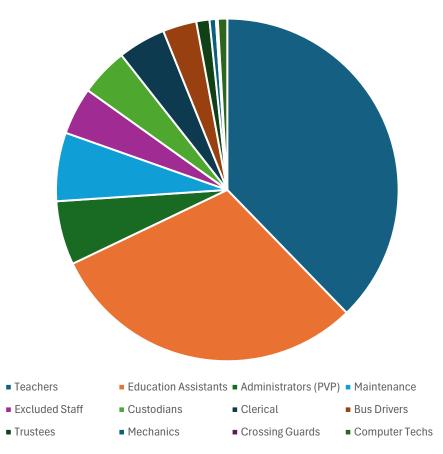
# WHAT STORY DOES OUR BUDGET TELL?

INVESTING IN THE ORGANIZATION

## **STAFFING**

|                             | Prelim 25-26 | Prelim 24-25 |  |
|-----------------------------|--------------|--------------|--|
|                             | FTE          | FTE          |  |
| Teachers                    | 37.7%        | 41.3%        |  |
| <b>Education Assistants</b> | 30.2%        | 26.5%        |  |
| Administrators (PVP)        | 6.0%         | 6.1%         |  |
| Maintenance                 | 6.5%         | 5.7%         |  |
| <b>Excluded Staff</b>       | 4.5%         | 5.4%         |  |
| Custodians                  | 4.5%         | 4.8%         |  |
| Clerical                    | 4.5%         | 4.5%         |  |
| <b>Bus Drivers</b>          | 3.2%         | 3.6%         |  |
| Trustees                    | 1.2%         | 1.3%         |  |
| Mechanics                   | 0.6%         | 0.6%         |  |
| <b>Crossing Guards</b>      | 0.2%         | 0.2%         |  |
| <b>Computer Techs</b>       | 0.9%         | 0.0%         |  |

#### Preliminary Staffing 25-26

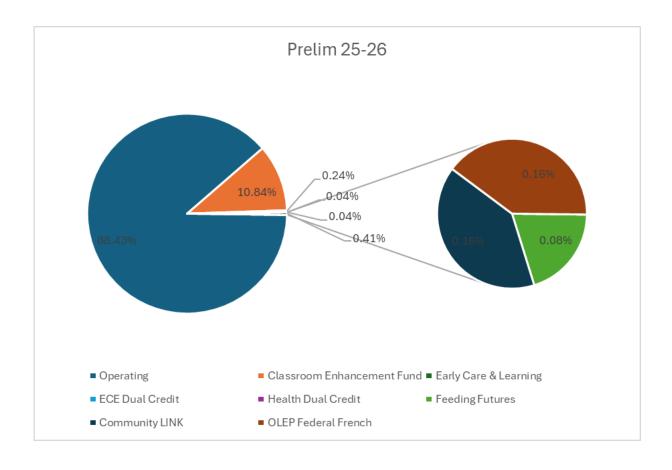


# SCHOOL STAFFING

|                              | Pupil     |                      |                       |           | Divisions      |
|------------------------------|-----------|----------------------|-----------------------|-----------|----------------|
|                              | Classroom |                      |                       |           | (Elementary) / |
|                              | Teacher   | <b>Pupil Total</b>   | Pupil                 | Enrolment | Class Size     |
| School                       | Ratio     | <b>Teacher Ratio</b> | <b>Educator Ratio</b> | FTE       | (Secondary)    |
| Canalta Elementary           | 22.02     | 19.61                | 16.84                 | 239.00    | 10.00          |
| Crescent Park Elementary     | 21.61     | 18.02                | 16.23                 | 257.00    | 11.00          |
| Devereaux Elementary         | 17.92     | 17.03                | 13.98                 | 78.00     | 4.00           |
| Don Titus Montessori         | 20.83     | 18.45                | 16.25                 | 136.00    | 6.00           |
| Ecole Frank Ross - English   | 20.63     | 15.84                | 15.38                 | 450.00    | 20.00          |
| Little Prairie Elementary    | 20.73     | 14.89                | 13.42                 | 180.00    | 8.00           |
| McLeod Elementary            | 19.98     | 20.83                | 15.72                 | 64.00     | 3.00           |
| Moberly Lake Elementary      | 19.23     | 21.97                | 14.31                 | 41.00     | 2.00           |
| Parkland Elementary          | 18.38     | 19.23                | 14.56                 | 60.00     | 3.00           |
| Peace View Colony            | 16.79     | 22.96                | 13.37                 | 32.00     | 2.00           |
| Pouce Coupe Elementary       | 19.02     | 15.62                | 14.08                 | 123.00    | 6.00           |
| South Peace Elementary       | 19.07     | 26.12                | 15.14                 | 36.00     | 2.00           |
| Tremblay Elementary          | 19.44     | 16.65                | 14.16                 | 190.00    | 9.00           |
| Tumbler Ridge Elementary     | 20.39     | 17.71                | 15.21                 | 216.00    | 9.00           |
| Windrem Elementary           | 19.00     | 17.22                | 12.13                 | 41.00     | 2.00           |
| Chetwynd Secondary           | 22.75     | 19.03                | 16.73                 | 277.00    | 25.83          |
| DCSS - Central               | 23.96     | 19.12                | 16.79                 | 414.00    | 27.33          |
| DCSS - South Peace           | 25.40     | 19.69                | 17.88                 | 537.50    | 28.98          |
| Tumbler Ridge Secondary      | 21.59     | 19.06                | 15.90                 | 192.00    | 24.24          |
| Distributed Learning (S/F/M) | 27.07     | 33.03                | 22.64                 | 90.00     |                |

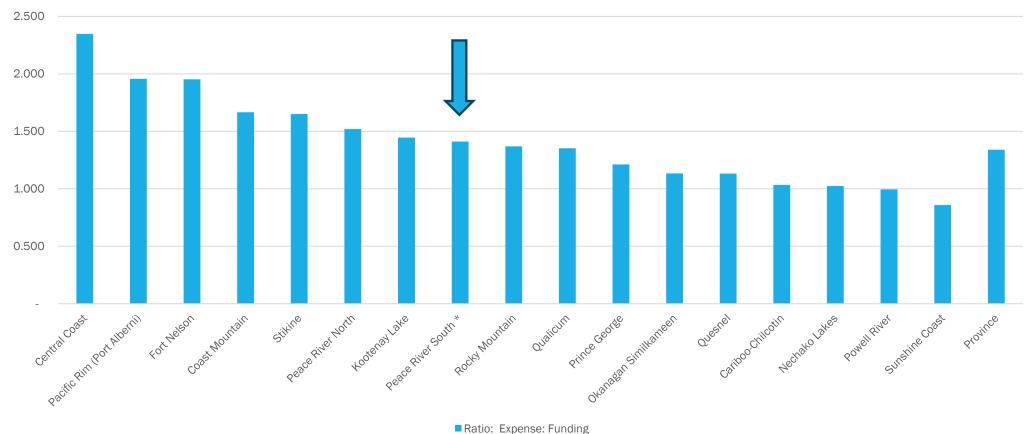
# **TEACHER AND AO/PVP FUNDING SOURCES**

| Teacher & Principal Funding Sources | Prelim 25-26 | Prelim 24-25 |
|-------------------------------------|--------------|--------------|
| Operating                           | 88.43%       | 88.83%       |
| Classroom Enhancement Fund          | 10.84%       | 10.28%       |
| Early Care & Learning               | 0.24%        | 0.24%        |
| ECE Dual Credit                     | 0.04%        | 0.04%        |
| Health Dual Credit                  | 0.04%        | 0.04%        |
| Feeding Futures                     | 0.08%        | 0.08%        |
| Community LINK                      | 0.16%        | 0.34%        |
| OLEP Federal French                 | 0.16%        | 0.16%        |



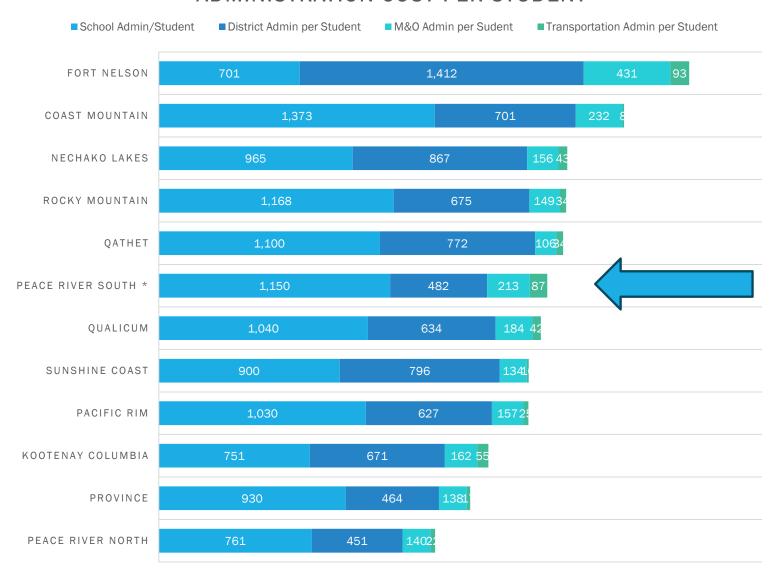
#### **INCLUSION - PROVINCIAL COMPARISON**



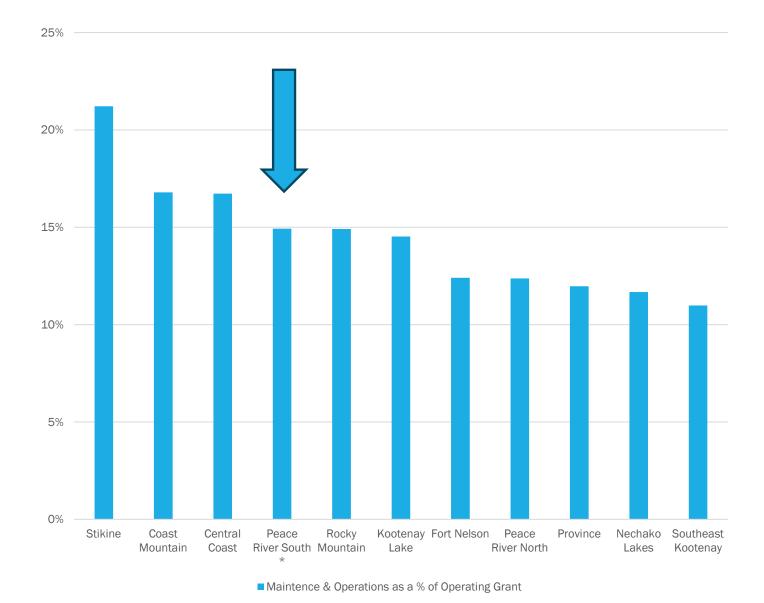


## ADMINISTRATION - PROVINCIAL COMPARISON

#### ADMINISTRATION COST PER STUDENT

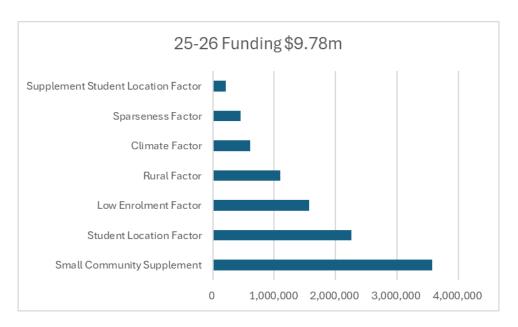


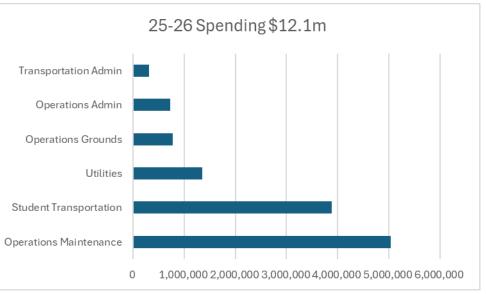
# MAINTENANCE & OPERATIONS – PROVINCIAL COMPARISON (% OF OPERATING GRANT)



#### **UNIQUE GEOGRAPHIC FACTORS**

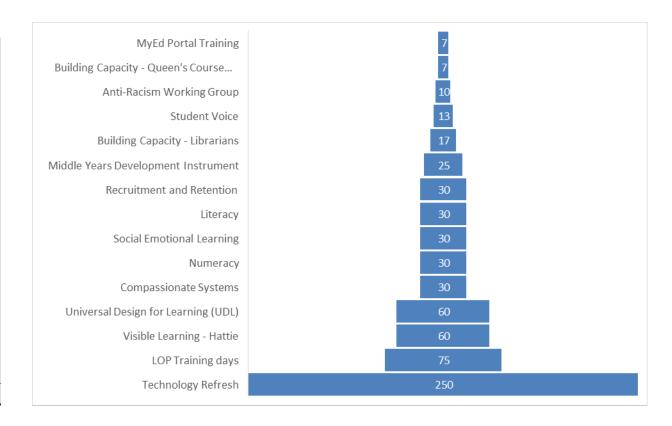
| Unique Geographic Factors - Operating Funding              | 2025-2026    | 2024-2025   |
|--|--------------|-------------|
| Small Community Supplement                                 | 3,570,724    | 3,501,603   |
| Student Location Factor                                    | 2,259,494    | 2,771,474   |
| Low Enrolment Factor                                       | 1,574,037    | 1,562,297   |
| Rural Factor   | 1,094,061    | 1,072,949   |
| Climate Factor   | 611,248      | 595,239     |
| Sparseness Factor  | 454,567      | 454,719     |
| Supplement Student Location Factor                         | 209,000      | 201,000     |
| Total Funding  | 9,773,131    | 10,159,281  |
|  |              |             |
| Maintenance, Operations & Transportation Operating Expense | 25-26 Prelim | 24-25 Amend |
| Operations Admin   | 723,260      | 774,283     |
| Operations Maintenance                                     | 5,040,413    | 4,978,045   |
| Operations Grounds   | 771,455      | 766,455     |
| Utilities  | 1,350,000    | 1,350,000   |
| Sub-Total Maintenance                                      | 7,885,128    | 7,868,783   |
| Transportation Admin                                       | 317,342      | 317,185     |
| Student Transportation                                     | 3,889,310    | 4,022,280   |
| Sub-Total Transportation                                   | 4,206,652    | 4,339,465   |
| Total Expense  | 12,091,780   | 12,208,248  |
| Surplus / Deficit  | -2,318,649   | -2,048,967  |
| Ratio  | 1.24         | 1.20        |





#### **STRATEGIC PLAN**

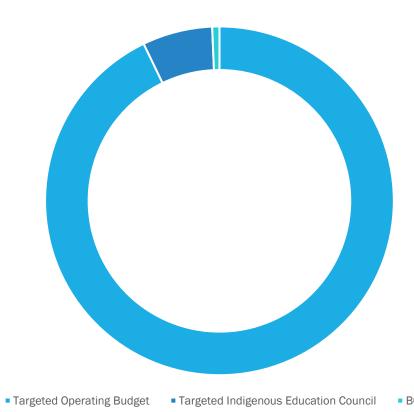
|   | 2025-2026<br>(1000's) | 2024-2025<br>(1000's) |
|---|-----------------------|-----------------------|
| MyEd Portal Training                              | 7                     | 7                     |
| <b>Building Capacity - Queen's Course Tuition</b> | 7                     | 6                     |
| Anti-Racism Working Group                         | 10                    | 10                    |
| Student Voice                                     | 13                    | 12                    |
| <b>Building Capacity - Librarians</b>             | 17                    | 17                    |
| Middle Years Development Instrument               | 25                    | -                     |
| Recruitment and Retention                         | 30                    | 107                   |
| Literacy  | 30                    | 50                    |
| Social Emotional Learning                         | 30                    | 34                    |
| Numeracy  | 30                    | 30                    |
| Compassionate Systems                             | 30                    | 30                    |
| Universal Design for Learning (UDL)               | 60                    | 76                    |
| Visible Learning - Hattie                         | 60                    | 60                    |
| LOP Training days                                 | 75                    | 71                    |
| Technology Refresh                                | 250                   | 250                   |
| Total   | 673                   | 760                   |



#### **INDIGENOUS EDUCATION**

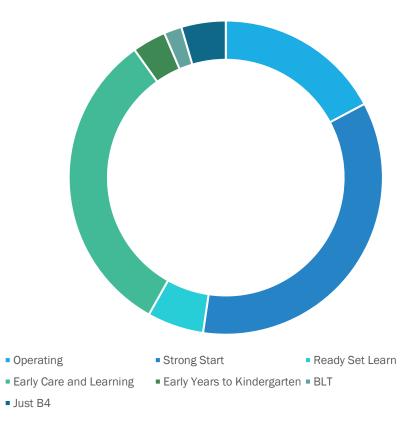
|                                       | Wages     | Benefits | Services & Supplies | Total     |
|---------------------------------------|-----------|----------|---------------------|-----------|
| Indigenous                            |           |          |                     | -         |
| Targeted Operating Budget             | 1,689,274 | 383,049  | 113,096             | 2,185,419 |
| Targeted Indigenous Education Council | 16,056    | 3,292    | 133,429             | 152,777   |
| BCTEA                                 |           |          | 15,704              | 15,704    |
| Total                                 | 1,705,330 | 386,341  | 262,229             | 2,353,900 |

- April Indigenous Education Day
  - Removed from IED budget
  - Moved to Instructional budget
  - T&R Commitment the learning day is everyone's responsibility
  - Frees up \$30k funding in IED for targeted focus



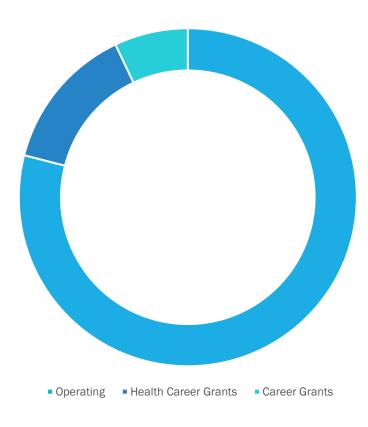
#### **EARLY LEARNING**

|                             | Wages   | Benefits | Services & Supplies | Total   |
|-----------------------------|---------|----------|---------------------|---------|
| Early Learning              |         |          |                     |         |
| Operating                   | 75,262  | 15,406   | 3,600               | 94,268  |
| Strong Start                | 144,226 | 32,883   | 14,891              | 192,000 |
| Ready Set Learn             | 16,872  | 2,975    | 12,003              | 31,850  |
| Early Care and Learning     | 80,282  | 16,434   | 78,284              | 175,000 |
| Early Years to Kindergarten | 4,000   | 819      | 14,181              | 19,000  |
| BLT                         |         |          | 10,000              | 10,000  |
| Just B4                     | 17,000  | 4,000    | 4,000               | 25,000  |
| Total                       | 337,642 | 72,517   | 136,959             | 547,118 |



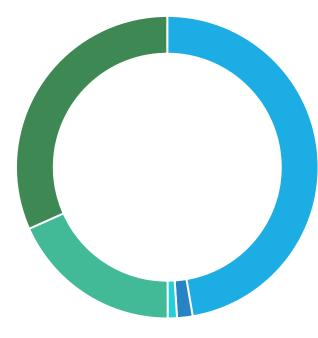
#### **CAREERS & PATHWAYS**

|                      |        |          | Services & |         |
|----------------------|--------|----------|------------|---------|
|                      | Wages  | Benefits | Supplies   | Total   |
| Careers & Pathways   |        |          |            |         |
| Operating            | 73,561 | 14,566   | 46,500     | 134,627 |
| Health Career Grants | 13,163 | 2,765    | 7,856      | 23,784  |
| Career Grants        |        |          | 12,000     | 12,000  |
| Total                | 86,724 | 17,331   | 66,356     | 170,411 |



#### **INFRASTRUCTURE**

|                                    | Wages     | Benefits | Services & Supplies | Total      |
|------------------------------------|-----------|----------|---------------------|------------|
| Infrastructure                     |           |          |                     |            |
| Operating Maintenance & Operations | 4,256,128 | 964,223  | 2,920,050           | 8,140,401  |
| <b>Annual Facilities Grant</b>     | 90,000    | 20,000   | 175,789             | 285,789    |
| Local Capital                      |           |          | 170,500             | 170,500    |
| Capital Minor                      |           |          | 3,161,327           | 3,161,327  |
| Capital Major                      |           |          | 5,450,000           | 5,450,000  |
| Total                              | 4,346,128 | 984,223  | 11,877,666          | 17,208,017 |



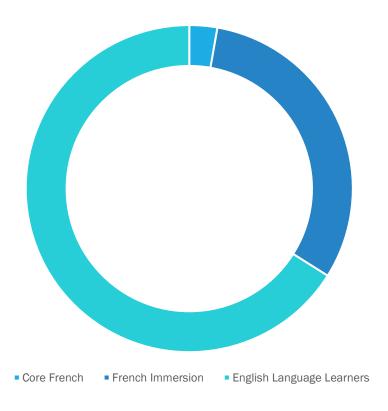
- Operating Maintenance & Operations Annual Facilities Grant
- Local Capital

Capital Minor

■ Capital Major

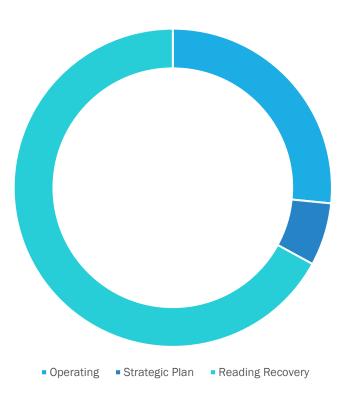
#### **LANGUAGE**

|                           | Wages   | Benefits | Services & Supplies | Total   |
|---------------------------|---------|----------|---------------------|---------|
| Language                  |         |          |                     |         |
| Core French               | -       | -        | 8,156               | 8,156   |
| French Immersion          | 54,887  | 11,918   | 25,290              | 92,095  |
| English Language Learners | 146,034 | 33,084   | 16,000              | 195,118 |
| Total                     | 200,921 | 45,002   | 49,446              | 295,369 |



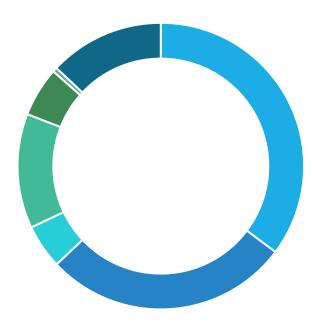
#### **LITERACY**

|                  | Wages   | Benefits | Services & Supplies | Total   |
|------------------|---------|----------|---------------------|---------|
| Literacy         |         |          |                     |         |
| Operating        | 77,244  | 13,428   | 34,200              | 124,872 |
| Strategic Plan   |         |          | 30,000              | 30,000  |
| Reading Recovery | 256,091 | 59,003   | -                   | 315,094 |
| Total            | 333,335 | 72,431   | 64,200              | 469,966 |



#### **TECHNOLOGY**

|                                  | Wages   | Benefits | Services & Supplies | Total     |
|----------------------------------|---------|----------|---------------------|-----------|
| Technology                       |         |          |                     |           |
| Tech Team                        | 541,768 | 130,951  | 24,250              | 696,969   |
| Software                         |         |          | 548,501             | 548,501   |
| Telecommunications               |         |          | 98,775              | 98,775    |
| Hardware                         |         |          | 256,039             | 256,039   |
| Multi-Function Devices (Copiers) |         |          | 110,521             | 110,521   |
| Distributed Learning             |         |          | 10,000              | 10,000    |
| Strategic Plan                   | -       | -        | 257,000             | 257,000   |
| Total                            | 541,768 | 130,951  | 1,305,086           | 1,977,805 |





Hardware

Strategic Plan

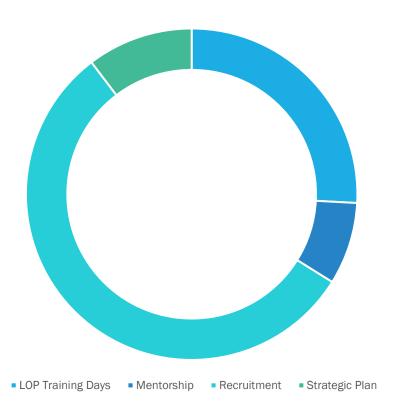
Software

Telecommunications

Multi-Function Devices (Copiers)
 Distributed Learning

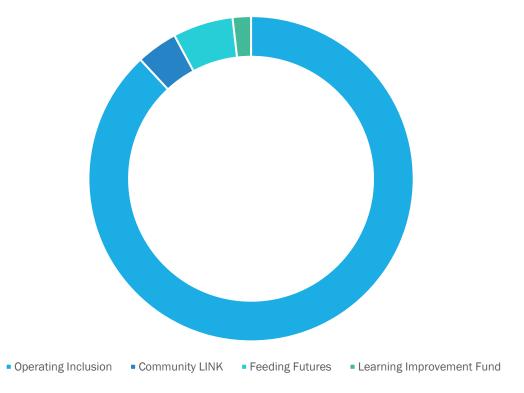
#### **RECRUITMENT AND RETENTION**

|                           | Wages  | Benefits | Services & Supplies | Total   |
|---------------------------|--------|----------|---------------------|---------|
| Recruitment and Retention |        |          |                     |         |
| Training Days             | 60,956 | 14,042   | -                   | 74,998  |
| Mentorship                | 8,000  | 938      | 14,400              | 23,338  |
| Recruitment               |        |          | 161,840             | 161,840 |
| Strategic Plan            | -      | -        | 30,000              | 30,000  |
| Total                     | 68,956 | 14,980   | 206,240             | 290,176 |



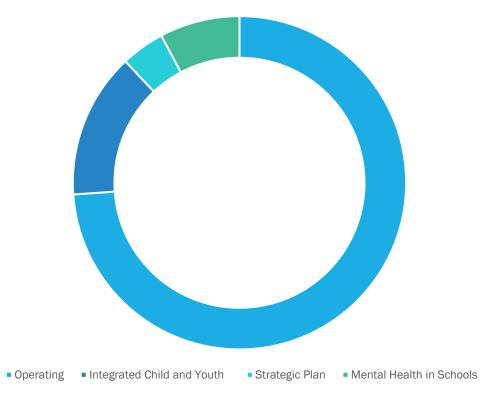
#### **PRIORITY POPULATIONS**

|                           | Wages     | Benefits  | Services & Supplies | Total      |
|---------------------------|-----------|-----------|---------------------|------------|
| Priority Populations      |           |           |                     |            |
| Operating Inclusion       | 7,075,878 | 1,603,037 | 273,000             | 8,951,915  |
| Community LINK            | 287,405   | 66,578    | 62,698              | 416,681    |
| Feeding Futures           | 125,226   | 21,830    | 461,970             | 609,026    |
| Learning Improvement Fund | 148,487   | 36,691    |                     | 185,178    |
| Total                     | 7,636,996 | 1,728,136 | 797,668             | 10,162,800 |



#### **SOCIAL EMOTIONAL LEARNING**

|                             | Wages   | Benefits | Services & Supplies | Total   |
|-----------------------------|---------|----------|---------------------|---------|
| Social & Emotional Learning |         |          |                     |         |
| Operating                   | 410,149 | 94,955   | 18,050              | 523,154 |
| Integrated Child and Youth  |         |          | 100,000             | 100,000 |
| Strategic Plan              |         |          | 30,000              | 30,000  |
| Mental Health in Schools    |         |          | 55,000              | 55,000  |
| Total                       | 410,149 | 94,955   | 203,050             | 708,154 |



Variable

Mitigation

Enrolment growth

Enrolment decline

Teacher & TTOC/TOC average salary

Interest rates

Benefits increases

Increased absence replacement cost

Cost of services & supplies increase due to tariffs

Capital project overruns

Operating grant will increase

Assume staff reduction proportionately

Currently no contingency; rely on surplus

Adjustment to services & supplies

Contingency in benefits

Rely on surplus

Rely on surplus

Rely on surplus & Annual Facilities Grant

#### **RISK**

#### **IDEAL STATE**



Alignment of investment to the work that guides us a specifically the strategic plan and Enhancement Agreement



Ability to achieve goals



Stable workforce and recruitment of new staff



Maintain reserve to a minimum of the Board's policy



Balanced



**Educationally sound** 



Sustainable

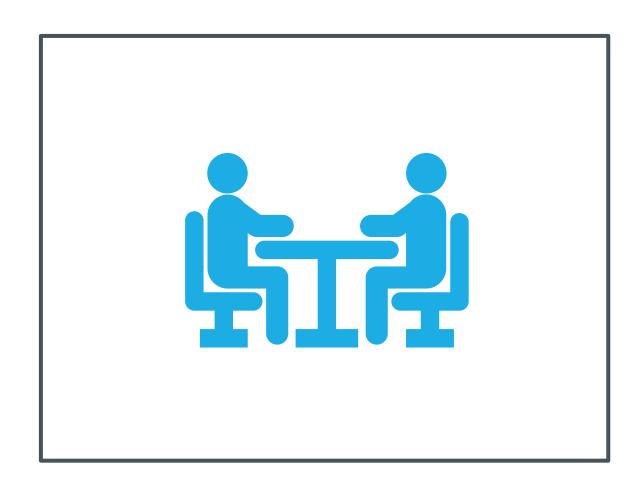


Maintains as many services as possible

#### **KEY DATES**

| 14 Feb.          | Enrolment submission                                  |
|------------------|---|
| 28 Feb.          | School budgets complete                               |
| 12 Mar.          | Draft 1 / First Reading of the budget bylaw           |
| 13 Mar.          | Ministry funding announcement                         |
| 2 Apr.           | Draft 2 / Second Reading of the budget bylaw          |
| 2 Apr.           | Community consultation dinner                         |
| 2 Apr. – 30 Apr. | Public feedback period                                |
| 30 Apr.          | Draft 3 / Third and Final Reading of the budget bylaw |
| 30 Apr.          | BUDGET IS APROVED                                     |

#### **FEEDBACK**



- April 2 to April 24, 2025
- Send comments and observations for the Board's consideration to:
  - Kim Morris, Secretary-Treasurer
    - Email: kmorris@sd59.bc.ca
    - Mail: 11600 7<sup>th</sup> Street, Dawson Creek, BC, V1G 4R8

### **QUESTIONS?**